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INFOREX

NEWS IN BRIEF

Siemens and Icl in printer agreement

THE high speed ND-2 laser printer built by Siemens is to be sold worldwide by Icl as a plug compatible alternative to the IBM 3800 printing subsystem. The agreement under which Siemens will supply Icl with the ND-2 on an OEM basis also calls for the joint development of IBM compatible non-impact laser printing subsystems.

The ND-2 was launched last year (CW, July 17, 1976), and is already offered to CDC, NCR and ICL users by Computer Peripherals Inc under an agreement with Siemens (CW, October 21, 1976).

European chief

COMPUTER output microfilm systems manufacturer, Datagraphix, has appointed a new managing director, Charles Springer, to supervise all its European operations. Formerly director of engineering of the San Diego, California, based firm, Springer is taking over from Bill Porter who is returning to the US to handle domestic marketing. Springer will work from the Datagraphix International offices at Maldenhead.

Free seminar

A FREE seminar on using a computer bureau is being organised for data processing managers by CMG Computer Management Group (Southern) on September 6. Further details from David Smith on 01-688 8251.

Building system

A PHILIPS P320 VRC has been installed by Thomas Findlay and Sons, an Ayshire-based building contractor.

Recorded Antics of two dead kings

TWO kings recently died within a few days. Groucho Marx, king of the ana lina gag and ally walk, and Elvis Presley, king of rock and the pelvis.

Both, however, will live on in their films and recordings, and also, through a mecabra quirk of fate, by courtesy of Antics, a graphics animation program that inseparably joined the two.

The Antics package (CW September 11, 1976) was the work of Alan Kitching, who developed the suite. With sponsorship from the Royal College of Art, the suite was eventually run on the ICL 1908A at the Atlas Laboratory in Didcot, and the Groucho-to-Elvis transformation was part of the outcome.

The suite is still in use, and has

recently been installed by Swedish Television for use on the generation of programme titles.

In operation, it accepts digitised versions of freehand drawings, together with colouring and animation instructions. This allows the artist full control over the original drawing, while eliminating the task of repeated re-drawing for each frame of the film.

Positive results from CSA's talks

A REPORT* on the services industry, prepared by the Computing Services Association under the sponsorship of the government's Central Computer Agency and the Department of Industry, was made public last week.

But while the report itself is significant, the CSA is especially satisfied with the close contacts it has established with top ranking civil servants while preparing it.

And these contacts could lead to more research funds being channelled into industry by the Science Research Council and the Computers, Systems and Electronics Requirements Board for research projects, with practical results.

The SRC and CSERB are already discussing such moves (CW, April 28, May 5) — the discussions following criticism that too little of research funds go towards putting research to practical use (CW, July 23, 1976).

"We have had project

discussions with the Central Computer Agency," said Ernest Morris, the CSA president. "They are aimed at finding opportunities for research and the development of new uses of computing in government departments. Our discussions could lead to joint advances by the government as user, and the industry as supplier. We are getting together rather than leaving the user to work out what he wants and then ask us if we can provide it."

Minicomputer systems in local government and network projects were the sort of things the service companies could be involved in.

Alan Benjamin, CSA director general, said the CSA now met the CCA every two months and had formal meetings with the Department of Industry every six months. "We have a mechanism for discussion with senior civil servants which is a different dimension from that in other countries. Even our US counterpart Adapso does not

have such contacts with the US government."

Morris pointed out, however, that there was "strong evidence" that other countries gave more direct support than the UK to their services industries. This was particularly so in the US and Canada.

Morris added, "There's still an awful lot to do to get a government policy for the computer industry, hopefully with services at the front. But we have got it over that the computer industry isn't just ICL, but that the future lies in software."

The report gives a profile of the UK services industry, puts it into context with reference to the computer manufacturing industry, describes its relationship with government, looks at the industry in the US, Canada, Japan and a number of European countries.

"Report on the UK Computing Services Industry, 100pp, £75. Computing Services Association, 121 Kingsway, London WC2."

Honeywell boost for Level 6 software

TO compete more strongly with the minicomputer market leaders, Digital Equipment and Data General, Honeywell is to introduce a variety of new facilities for its Level 6 minicomputer this year, chiefly in the software area.

At the same time, systems houses are making more use of Level 6 as a base for their own applications software. Honey-

well says. Honeywell's own additions, scheduled for release later this year, include user microprogramming facilities. Similar enhancements have already been introduced by DEC and DG. Although the Level 6 does not have a microcoding capability, it has always been equipped to accommodate it, says Honeywell.

In the commercial software market, Data General has produced packaged systems based on the Eclipse processor, including such software features as Cobol and the Infos database. DEC also has a Cobol compiler, and PDP-11 versions of Cincom's Total and Cullinane's IDMS databases are available.

Honeywell's Level 6 is not yet so strong in the commercial field. Cobol and a commercial version of Basic are available.

On the hardware front Honeywell is expected to produce a large disc drive before the end of the year from Magnetic Peripherals, a joint venture with Control Data.

A timely move demonstrating the interest of systems houses in the Level 6 came last week with the signing of a contract for the

purchase of 10 to 15 of the machines by Computer Factors of Coventry, to use as the basis of turnkey systems. Hitherto, CFI has worked mainly with General Automation machines, an arrangement which will continue.

Honeywell's systems software is expected to be released in the UK, but with applications software the situation is less certain, both because of different US and UK commercial requirements, and the fact that some of the software will come from outside companies.

On the hardware front Honeywell is expected to produce a large disc drive before the end of the year from Magnetic Peripherals, a joint venture with Control Data.

A timely move demonstrating the interest of systems houses in the Level 6 came last week with the signing of a contract for the

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RAF plans computer-controlled plane

THE RAF is looking at plans for a new low-cost fighter aircraft, code named the AST 403, that could incorporate a computer flight controller that would accept the pilot's verbal commands. Dangerous flight conditions could also be avoided by

computer-overrides when manual errors are made. Feasibility studies have been submitted by both the British Aircraft Corporation and Hawker Siddeley, but everything is "still very much at the drawing board stage" according to BAC.

Philips-Intel licence deal

A CROSS-LICENCE agreement between the Philips Group and Intel gives Intel the right to use Philips manufacturing technologies for producing MOS-VLSI devices. These include charge transfer and Local Oxidation of Silicon techniques. In return Philips gets the use of masks and process technology for the 8048, 8085 and 8243

microcomputer products, and becomes an "official second source". Philips subsidiary, Signetics, plans to introduce its 8048 device early next year, supported in the UK by another Philips subsidiary, Millard. This agreement now gives Intel patents with three major European component makers — GEC, Siemens and Philips.

Customs opts for Argus

AN order worth £500,000 placed with Ferranti-HM Customs for intelligence unit equipment for its air, land and sea forces, and data capture network, described in Computer Weekly 18 months ago (CW, March 1976), the network will be a major sea and air project.

Each of these will have minimal systems based on L. Ferranti Argus 700E, linked online to files held on System 4 mainframes at the Customs computer centre, Southend.

Other equipment ordered from Ferranti includes 18 VDU's, 28 printers and 36 Meg disc drives.

UK article number detail

DETAILS of the UK article number, a symbol coding retail products which can be computerised stock checks and computerised stock control, have been announced by the Article Number Association.

The number, according to the association, will consist of 13 digits. The first two of which identify the nationality of the issuing number bank. The following five will identify the manufacturer, and the five that will be allocated for product reference. The final digit will be the check character.

UK nationally digits will be 50, and the ANA has scheduled start-up of the UK number bank for January 1978.

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Briefing Information policy call to Carter

PRESIDENT of the American Federation of Information Processing, Dr Theodore J. Williams, has written to President Carter to stress the importance of the US government developing a coherent national policy on telecommunications, computers and information technology.

White House advisers earlier this year also recommended that an Office of Information Policy should be established, although President Carter has responded so far by splitting up the Office of Telecommunications Policy, the main agency concerned with information policy.

Morris Edwards reports on US developments — page 32.

New IBM range

INTRODUCTION of the System 36 by IBM later this year (CW, August 4) will be another significant step in the evolution of a new IBM "range." Two other models at the lower end could follow, the System 38 and System 40, while at the top end, models 3030, 3031 and 3032 could join the 3033. But it is likely that the new range will be based on an architecture that gives more weight to functional processors, such as databases and network processors, rather than the traditional CPU approach.

Olivetti launch

A SMALL, low-cost desk-top computer and a new range of terminal systems to replace the DE 500 series are to be announced by Olivetti at Sibco. The terminal systems were designed in-house and replace the series marketed by Olivetti on behalf of Sycom of the US. Details of the products are in the Sibco preview, pages 30/31.

Othello final

THE British Othello championship final will be held next Sunday, September 11, at London's Churchill Hotel. See page 14 for the Computer Weekly special Othello offer.

Home-brew rush

BECAUSE of the exploding demand for home-brew computer systems and components, a serious shortage is developing in the US. There has been a rush to set up shops all over the country and Perce, which makes the MITS Altair micro system, plans to open 100 by the end of the year, but has had requests for 800. The kits being sold range from \$400 to \$1,500.

ESA contracts

MORE contracts for minicomputer technology have been awarded to European Space Agency by the new contracts, worth £750,000, for a "number" of CIL 8080 units with CAMAC interfaces for use in checking the data handling capabilities of future facilities prior to launch. CIL already has £1.1 million worth of equipment installed with ESA.

Reward for four young sleuths

FOUR London youngsters who recovered a stolen Datapoint 2200 have been rewarded for their initiative by Ventek, which markets the system in the UK.

The machine, which includes a keyboard and display screen, was taken from a Ventek engineer's car when he was returning from a visit to a customer. There did not seem much chance of recovering the compact, portable machine, which is worth £8,000, but an appeal for information was broadcast on ITV's Police Five programme on the day after the theft.

A few days later the boys, Paul Ryan, David Barron, Jonathan Lynch and Stephen Shrimpton, saw the 2200 on waste ground at Kilburn, North London, a little battered but

otherwise little the worse for wear. The boys decided to tell their parents of the find and one father, who had seen the Police Five appeal, realised what the boys had found.

So the machine was recovered and Ventek decided that the boys should be rewarded. Last week at Ventek's Wembley offices, they were each presented with £25 and had a chance to see a 2200 in operation, and to play games on the Datashare system. They were also given letters of thanks signed by Ventek directors inviting them to join the company when they have finished their schooling.

● Sales director, Hywell Edwards (right) is seen making the presentations to the boys (from the left): Paul, David, Jonathan and Stephen.



Go-op gives ICL £4m order

A NATIONAL network being set up by the Co-operative Wholesale Society will be based on three ICL 2580 mainframes, 40 ICL 7502 terminal systems and 30 ICL 1500 terminals worth £4 million that have just been ordered from ICL by the CWB.

ICL says that this is the largest single commercial order it has taken anywhere in the world. The 2580s will be installed at CWB headquarters in Manchester and will replace two ICL 1904S machines there. They will provide services for 250 CWB manufacturing and distribution units all over the UK and also for more than half of the 214 Co-operative Retail Societies supplied by CWB.

ICL points out that CWB has decided to standardise on ICL mainframes. It has already replaced an IBM 370/145 and two Honeywell 200s and will shortly replace a Honeywell 2020 — the last non-ICL machine in the group.

VDUs face health probe

A "DEFINITIVE study" on the effects of visual display units on operators' eyesight and health is being planned as a joint project between universities in the UK, France, and West Germany. And the British Post Office is carrying out a study on this subject in conjunction with the Association of Optical Practitioners.

The need for such research was highlighted in Op Spot (CW, July 21), which quoted a study by the French Institute of Health. This suggested there was some evidence that certain eyesight problems could be caused by prolonged viewing of

VDU screens. Other than this French report, however, there has been little published in-depth research work on the problems.

The joint European study is being considered by the IFRA, Inca Fieg Research Association, an international organisation based in Darmstadt, West Germany, which specialises in newspaper technology. The study is expected to take about two years.

Tom Stewart, a lecturer at Loughborough University of Technology, who will be handling the UK side of the project, says that the aim is to provide a

"definitive study on the subject and clear up some misconceptions." The other centres involved are the University of Paris and the Technical University of Berlin.

Stewart believes that a lot of the problems created by operating VDUs have more to do with environment and posture than eyesight.

He points out that typalists using normal typewriters, sitting in the wrong posture with bad lighting can suffer from the same symptoms as VDU operators.

● Turn to Page 4

COMPUTER WEEKLY'S INSIDE NEWS

Sibco preview

After the summer holidays, business activities quicken again, with the exhibition spotlight turning on Sibco, to be held in Paris from September 22 to 30. In his preview of this important show, Tim Palmer looks at some of the most significant products on display, many of which focus on the needs of the automated office.

Pages 30/31

International news

An experiment in communications by satellite, Canadian computer scientists, and a view of the computer business, these are just a few of the stories in this

Privacy debate

Now that the EEC, CBA and DPM have come to some agreement on their approach to privacy legislation, added impetus can be given to establishing a united, and far-reaching approach to the privacy issue. Joe Kenny contributes his view to the debate.

Page 18

Going to pot

A report was the focus of attention at a recent conference of computer users in the Netherlands. John Lansdown explains why. Page 19

ALSO

Computer review on roads to freedom... Focus on bundling... Progress on privacy... Puzler... Software File... People in the News... Op Spot... Microprocessor News... Downloading Special... Letters to the Editor... Cogniview... Wall Street jump... Book reviews

APPOINTMENTS

PAGES 24-26, 39-62

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ICL System 4 users form their own group

USERS of ICL System 4 computers are breaking away from the ICL Computer Users' Association to form an independent group.

The move, which weakens the case of the main association in its dealings with ICL, is being made because System 4 users feel they will get better service if they deal with ICL directly rather than through the association.

The decision to break away was taken last Friday when 80 per cent of System 4 users voted in favour of the move.

"We have been assured by ICL that we will have full support from them," said Ron McDonald, chairman of the System 4 group. "We have a good relationship with the company. They pay attention to us, probably partly because we are potential 2900 customers."

"We know we are cutting off

PRS opts for a 2960

AN ICL 2960 has been installed by the Performing Right Society in London to handle royalty accounting for writers, composers and publishers. The system has replaced an 11-year-old 1902A.

"Our computer regularly 'converses' with its counterpart

the line of communication with the 2900 and 1900 users, but we didn't get a great deal out of it anyway."

McDonald said there were about 100 System 4 installations worldwide, most of them in the UK. Up to 80 people attended meetings of the sub-groups on programming, operations and multi-job systems.

Dr Howard Wrigley, chairman of the ICL Computer Users' Association, said he was disappointed at the move. "It weakens the CUA's case," he said. "We can't claim to be fully representative of users."

Dr Wrigley added that he could not see that the move was in the interests of System 4 users. "There are matters of special interest to them," he said, "but how many matters of that nature will there be in the future?"

Expanding future forecast for time sharing



Mike Culyer, taking on 80 extra staff to cope with increasing demand for Mark III service.

DESPITE the development of powerful, low-cost small business systems and the accelerating growth of company networks using various forms of distributed processing, time sharing services can look forward to an expanding future.

That is the view held by Mike Culyer, director of Honeywell's UK Network Information Services Division, who also shares responsibility for operations in Italy and Australia. The division distributes worldwide the Mark III time sharing service which is owned by GE of the US and marketed by Honeywell in most of Europe and in some other parts of the world.

To cope with the increasing demand for the service in the UK Culyer is taking on 80 additional staff during the next three months and expects to nearly double his present staff of about 200 professionals by the end of 1978.

The present intake of recruits are being selected from those who responded to an advertising

campaign which was directed at experienced personnel outside the computer industry. There were nearly 1,000 applicants who came from such areas as accountancy, company management, various industrial fields, and from the City.

It was decided to use these tactics because recruiting from inside the company and within the computer industry had not resulted in sufficient numbers to cope with the expansion that Culyer envisages.

In the UK the Mark III service is used by between 800 and 1,000 organisations, some of which have several user departments linked into the network. Expenditure by users ranges from less than £1,000 a month to over £300,000 a year.

Improved accessibility is continuing to extend the coverage of the service, and there are now 20 access points in the UK giving users in most areas a link into Mark III for the cost of a local telephone call.

This expansion of the service has been necessary to meet demand, and despite competition from about 20 other time sharing systems in this country, Honeywell's UK operation accounts for about as much business as the whole of its European counterpart. In revenue, however, the Europeans turn in more because of higher costs on the Continent.

Software AG takes over Adabas in UK

MARKETING and support of the Adabas database management system in the UK is now being handled by a company set up by Software AG, of West Germany, developers of Adabas. The system was previously marketed by Ainhass Ltd, but the franchise has been withdrawn because that company, together with others in the Leonard Griffiths Group, ceased trading at the end of August.

The new company is headed by Len Jenkinson, formerly general manager of Adabas Ltd, and it is also taking over all technical staff. Existing maintenance agreements with Ainhass Ltd will be honoured, and Jenkinson says the new company expects to improve support services now that Software AG has a direct interest in the operation. Future plans include joint developments, particularly in the data dictionary area.

Adabas Ltd was one of the

subsidiaries of Griffiths Professional Services Ltd of Delft, which was set up in 1972. Leonard Griffiths, who was formerly with the ICL-Data Systems International (DSI) April 6, 1972).

The other subsidiary to Leonard Griffiths and Associates, which was involved in major projects, including Ministry of Defence and which developed into Buro West, the British Gas Users 1105 implementation at Holford, Leeds, and a study of EEC's import/export operations.

The group took over the marketing of Adabas three years ago (CW, April 11, 1974) and last year it opened a London office to cope with expanding business.

As Computer Weekly went to press, no senior executives of the group were available for comment on the decision to cease trading.

VDUs face health problem

From front page

"Many users have to be educated how to use VDUs," he comments. This conclusion is supported by IBM, which has been monitoring the problem in its research and development projects.

An IBM spokesman commented, "We have had visual display products in use on a daily basis for more than 12 years at IBM and at customers' locations. No problems have been attributed to individuals due to the use of such equipment."

A Hewlett-Packard spokesman said that the company had

Digital design seminar

A SEMINAR on digital electronic design is to be held at Theobalds Park College, Watlington Cross, from October 28 to 29. Organised by Computer Associates Modules Ltd, it will

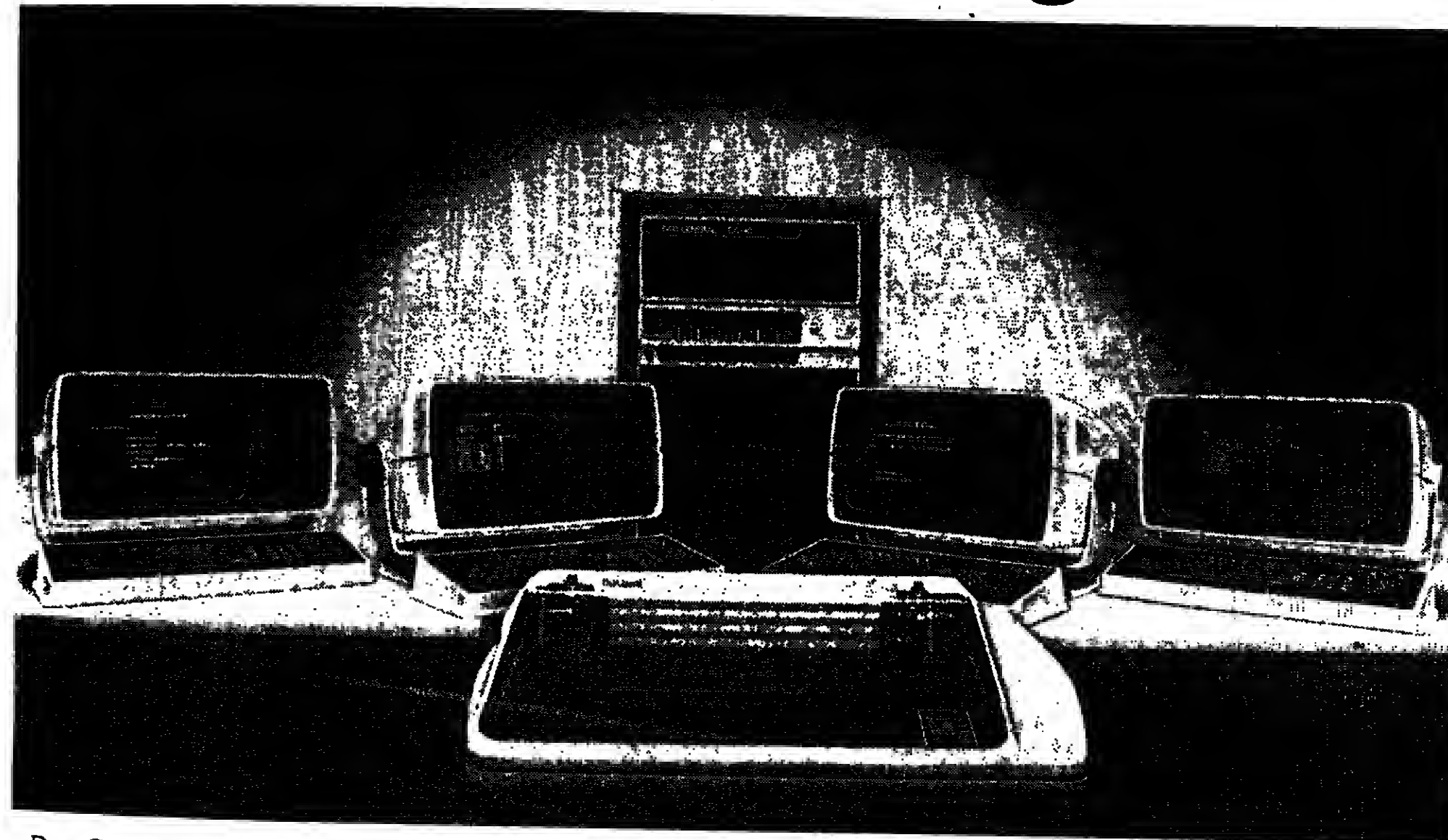
decided to settle on raster VDU tubes because their search showed that such tubes were easier to view in bright rooms than storage tubes.

The Post Office study is likely to span three years and consist of testing the use of 1,600 postal workers on VDUs. The same tests will be repeated after three years.

If the VDUs have a noticeable effect on health, anyone who would like to contribute to the study should cite examples of problems believed to be definable. VDU can contact Stewart University, 277 Loughborough, LE11 3TU.

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GILB'S MYTHODOLOGY

Do database languages help programmers?



This month Gilb dispels some of the popular myths that surround database techniques.

PERHAPS some database languages do help some programmers to program particular applications. I would, however, like to comment on the following assertions:

● The net productivity of database languages like the Codasyl family or IMS is not convincingly demonstrated and documented.

● The present languages are already obsolescent in terms of present and future needs and economics.

● The languages encourage the use of complex file structures, which result in a greater net loss of human time, machine time and money than any documented gains can justify.

● The obsession with language has already obscured the need for technological know-how in the really critical areas of database design such as reliability, maintainability and portability.

On productivity

I have spent eight years searching the literature, badgering IBM, talking to theoreticians and practitioners of database management, trying to find some convincing evidence of the programmer productivity effect of database languages. In particular Codasyl-based languages and IMS.

I have collected a number of results, but they have all been clearly negative (total failure, five-year delays, incredibly high system programmer support costs) or the "savings" were doubtfully measured assertions which did not even try to account for present and future cost increases which probably offset even these supposed savings.

Typically the increase in machine costs was high (a factor of 2 to 5 is freely admitted by machine suppliers) and the costs of maintenance of the software itself are high (from three to dozens of DB software specialists), while the future extra burden of conversion (even to stay with the same supplier) has not even been seriously considered (like a contract guarantee).

I would not be impressed even if someone did prove that programmer code-writing and testing productivity was improved, if it was within the framework of an overly complex file design, which was not really necessary to satisfy real user requirements.

Productivity should be measured in terms of help in implementing clean and simple designs which serve both short-term and long-term user interests.

On obsolescence

The present languages give too much explicit control to the programmer, and contain too little automation of design of data structures, too little analysis of activity, and too little software for automatic re-adjustment or optimisation of space, speed of access, speed of reading large parts of the file, and other optimisation goals.

At one point I noted that 18

or 20 Codasyl database verbs were concerned with space or speed optimisation. This task is, especially in the long-run, best left to self-organising database software.

The obsession with the obsolete database concepts has stolen energy from research and development of such software, but the high cost of human database competence, the lower cost of computer power, and the impossibility of human maintenance of database performance in the long run through rapidly changing conditions, will, I believe, force the development of a far higher degree of automation in the design and maintenance of database structures.

The development of such systems is a parallel to highly automatic operating systems and to high level optimising compilers. The language base can be a highly simplified subset of present standardised high-level languages, shorn of frills needed only for manual control over optimisation of space/speed.

The only new language constructs needed are simple optimisation-goal specification, which can be an "economic" optimisation by default.

The next point which threatens present developments is the increased use of distributed databases. The resulting need for software to control this environment threatens present languages and software packages.

A similar threat is the increased use of minicomputers, for which anything like full versions of Codasyl or IMS are unsuitable due to the lavish overhead costs which mini users are too mature in their economics to accept, as did the sheep of the main-frame generation.

Finally, some form of standardisation threatens all present languages to some degree, even if they are the basis for the standardisation. We have only to review the history of Cobol, and the costly Cobol to ANS Cobol conversions, to be reminded of the threat of high forced conversion costs.

If anybody still has illusions about IBM's continued support of IMS, they should try to get a 10-year support guarantee in their contracts. If its future was so certain, why won't they give such guarantees?

On overcomplexity

Really small databases don't need complex software support systems, and they cannot tolerate the high overhead costs involved. Really large databases can even less afford a machine cost multiplier of 2 to 5, which seems to be inherent in complex systems.

Such large systems can justify brilliant design expertise which is able to produce starkly simple and efficient designs for the in-ness of the volume to be stored and handled.

Complexity is added for exceptional and low volume needs in such a way as to not create permanent overheads, or at the time the request for information or change is needed.

There is an easily documented lack of fundamental training in database (that means "file," of a special sort) technology. People know they don't know enough, so they jump to the incredible conclusion that they have to get a complex file organisation system to "help" them.

They are fools, of course, because those monsters demand even more expertise to contain their uncontrolled hunger for both people and machine resources. But the suppliers have no interest in confronting us with this unpleasant fact.

I leave you with the following thought: Gilb's hypothesis on database software:

Most users are either too small to justify the fixed overhead costs, or too large to justify the cost multiplier for IMS or Codasyl-like database software. Presumably there is a group in the middle, but nobody has convincingly documented it.

SOFTWARE



Neat/3 to Cobol pack wins first US client

THE first US client has been gained for the Neat/3 program conversion software, developed by UK consultancy and bureau Computer Facilities (CW, July 28).

And at the same time, the expected West German agency agreement, with Euroco, has been concluded (see picture above).

Necol, which converts programs from NCR's Neat/3 to ANSI Cobol, has been purchased by the Howard Community College of Columbia, Maryland.

The college plans to convert 40 programs, and has been provided with a Necol disc pack tailored to convert the appropriate amount of code and then stop functioning.

A number of US agencies, to cover the country adequately, are being negotiated, and Computer Facilities' managing director, John Midgley is to visit.

the US next month to find clients.

Euroco Software Systems GmbH, of Hamburg, has appointed sole agent for Germany. The company will also operate a conversion service, using its own M equipment in Hamburg.

Our picture shows Mr Midgley signing the agreement, watched by Chris Trudgill, a general manager of Euroco in Hamburg (centre) and Mr Connolly, managing director Euroco London.

Infonet gets Disspla pack

THE versatile graphics Disspla, from Integrated Software Systems, of Dallas, has been implemented on Computer Sciences Corp's lab bureau network.

Disspla provides a wide range of plotter and visual displays, including two- and three-dimensional graphics, stored maps and characterisation in several styles. Calculations of values as gradients and angles can be done directly from graphs.

APL service

A SECOND company, STS Time Sharing, is to offer bureau services to European users on an Amalaid frame.

STS plans to link its European offices in Frankfurt, London, Paris to the 470V4 80-Tymnet and Teletel networks.

The guide, with the Fortran specification and code, is to be published at the end of this year. A price has not yet been decided.

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EDITED BY STEPHEN BELL

OS facilities for DOS/VS users

AN online program development package claimed to give IBM OS facilities to DOS/VS users is being introduced to Europe by Computer Program Products, the marketing subsidiary of Computer Analysts and Programmers.

The system, called Vollie, or VS Online Librarian Extended, was developed in the US by Applied Data Research as an extension to its Librarian program library management system. Librarian is already sold in Europe by CPP.

Traditionally only the big users have used OS and the others DOS/VS; but now there's a new breed of DOS/VS users with big 370/135s, 145s and even 158s who want more sophisticated facilities," said Alistair Jacks, manager of CPP in the UK. "Vollie provides those facilities under DOS/VS."

Vollie gives online access to

the Librarian source program file, private source libraries and to the DOS/VS system itself. It provides online syntax checking of Cobol programs and job control statements, a feature Jacks described as "unique."

A split screen format enables users to see the original and amended coding at the same time.

As well as providing online updating facilities, Vollie also enables the user to see and control the spooled job queues. Jobs can be entered in the input queue and retrieved from the

output queue via a terminal.

Jacks said that Vollie can be used to set up complete command procedures such as compile, link edit and run sequences and call them up as needed, thus avoiding having to prepare the job control statements every time.

Vollie will be available in Europe by the end of the year. It will cost a single payment of £9,000, although existing Librarian users can add it to that system for £6,000. It will be supported throughout Europe by CPP.

More flexible

A REDESIGN of parts of Gordon and Gotsch's Modular Accounting Plan software has resulted in a new release. Designed MAP Mark III, it is claimed to be more flexible than previous versions, so that a user can adapt it to his current data organisation and human interface formats.

MAP is available to users of Burroughs 1700 and medium-sized machines.



FURTHER thoughts on operations experience as a suitable background for a programming career come from programmer / analyst Michael Hall, of Sheffield who, like Laura Coaker (CW, August 18), entered programming via operating.

"Knowledge of mathematics beyond 'O' level is not required for the majority of commercial programming tasks, but an understanding of the operating environment is essential to the design of efficient computer systems and programs," said Hall.

The value of such experience

was, he maintained, a powerful argument for the interchangeability of jobs between operators and programmers.

Programmers who experience it first hand "the stresses and frustrations of regular shift working, insufficiently documented test jobs, recovery and restart procedures, etc.", could, as a result, write programs which made the operator's life easier and, hence, could be developed and run more quickly.

In very few installations did the programmer and operators actually interchange jobs, however. Hall implied that much of the fault here lay with

Compiler boost for Series 1?

A COBOL compiler developed by an independent software house could soon be marketed by IBM for its Series 1 minicomputer. IBM is known to have been negotiating with the company, Advanced Software Products of Arlington, Virginia, US, within the last month.

Advanced Software Products' compiler costs \$1,800 (£1,030) plus \$200 (£115) for a run-time monitor which executes the compiled program.

IBM has already announced PL/I and Fortran for the Series 1, although Fortran will not be available until next month and PL/I next year (CW, April 21).

The company is understood to be working on its own Cobol compiler, although this is not expected until late next year. US sources pointed out that if

a Cobol compiler were made available, the sooner the Series 1 would be able to compete more strongly against machines from Digital Equipment, Data General and other manufacturers whose minicomputers already support the language.

Meanwhile another software house, Systems Management of

Clemson, South Carolina, US, has introduced an RPG II compiler for Series 1 which is claimed to support programs from System 32.

Planned enhancements include multi-terminal support, and screen formatting routines for display terminals. The compiler costs \$3,000 (£1,720).

Following up Gilb's ideas

THE stimulating ideas proposed by Tom Gilb in his regular column (see page 6) can be followed through in more depth at one of a number of courses presented by Gilb in conjunction with Infotech International.

He will be giving a course on advanced programming management techniques in Copenhagen from October 31 to

November 4. From November 15 to 21 he will be discussing how to choose the best system in London.

Reliability improvement techniques will be his subject for another London course from December 5 to 9.

Infotech International, Nicholson House, Maidenhead, SL6 1LD, UK. Tel: 0628 32888.

effort to ensure that programs are "operator friendly."

On a different front, Tim Martin's ideas for augmenting commercial programming languages with a "delayed write" (CW, August 25) have quickly provoked alternative suggestions. Nick Hawkins, of London suggested that each record could be written immediately after it has been formatted, and, if it was required to cancel a whole set of records, a "cancel" record could be written to follow the set. At a later stage — for example, during a sort — the cancelled sets of records could be wiped out.

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COMPUTER WEEKLY

The following special supplements are due to
be published during
SEPTEMBER

SYSTEMS and SOFTWARE
HOUSES/
EUROCOMP PREVIEW

September 15

Software can truly be said to be the life blood of the computer system. Without
some controlling software, the most advanced computer hardware is incapable of
performing even the simplest tasks. The listing cost of hardware has also made
software an increasingly important factor in the costs of running a computer
installation.

On September 15 Computer Weekly will publish a special supplement on 'Systems
and Software Houses'. In this issue, we take a look at some of the types of software
which the user at today is likely to be seeking - from data dictionaries to applications
programs - and experts in the field give some guidelines on selection. We also
highlight some features of the changing shape of the software industry.

DATA STORAGE MEDIA
September 29

Data storage media can come in widely different forms these days - anything from
the humble punched card to the mind-boggling semiconductor main memory with a
lifetime of a microsecond access time.

Some of the most important developments in this wide area include the practical
application of bubble memories, the proliferation of floppy disc storage, and the
rapid increase in the size of MOS memory and mass disc storage. The Data
Storage Media Supplement on September 29 will cover these subjects among
others and include information and views from suppliers and independent
consultants.

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Scrumpi kit for hands-on experience

AN inexpensive and basic method of gaining first hand knowledge of microprocessor operations has been introduced by Bywood Electronics. Based on the National Semiconductor SC/MP 8-bit device, it is a £55 development system kit that has been christened Scrumpi.

In Scrumpi, the states of the 12 address lines and the eight data lines are displayed in binary form on LEDs. Each of the data lines can be taken to ground by programming switches. Memory in the system consists of two 256 by 4 bit devices, providing 256 words of read/write memory. Two four-bit latches act as an eight-bit I/O port in which each set of four can be wired as either inputs or outputs, enabled by the highest address line.

The various functions of the kit are controlled by a flip-flop, a type 555 timer and NAND gates.

The functions, including Rest, Slow, Step, Run/Halt, Protect, Sense-A, Sense-B and Load, are selected by eight toggle switches.

Scrumpi's memory is programmed by a form of direct memory access which automatically stops the microprocessor during each instruction cycle. All the instructions consist of at least one read cycle — Instruction Fetch — which gets the op-code from memory.

Programming is by stepping or running the microprocessor to the required address, putting

the eight data switches to the required binary value, and then operating the load switch.

The system has facilities for a simple interface for either four-bits in and four-bits out, eight-bits in and out. It can also be interfaced with simple VDUs.

A single 12 volt power supply, together with a 5 volt Zener diode, is sufficient to provide the +5 and -7 volt power requirements, and the kit comes complete with all necessary sockets, and documentation.

MICROPROCESSOR NEWS

Intel to stay down market, says Moore

THE beginnings of a split between microprocessor manufacturers as to what constitutes the right market to be in came to light last week when Gordon Moore, president of Intel, stopped over in London during his European tour.

While some manufacturers are keen to enter the market with devices that offer the architectures and operating capabilities of minicomputers, aiming at the top end of the marketplace, Intel is content to let them. According to Moore, Intel is intent upon establishing a firm base in the lower end of the market, where there are a greater number of applications areas to be approached. From this firm base of applications expertise, the company feels

that it can then move upwards into the more sophisticated areas of "mini" replacement.

Although Moore, as a semiconductor man, is untypically reticent about his company's activities, it seems clear that the microprocessor, as he understands it, is by ancestry a semiconductor device, and its production is therefore governed by the same "laws".

These laws state, in essence, that production volume is the staff of life, and that, therefore, those markets which can produce the volume orders to support the production process are the ones to tackle.

This does not mean, however, that Intel is ignoring the potential at the top end of the market. Many of its customers in the US are now seriously discussing systems based on multiprogrammed, multiprocessor configurations. Moore pointed to the recently introduced RMX-80 resource sharing executive software (CW, August 25) as an indicator of the way the company views its pattern of growth into such markets. This software runs resident on most 8080-based configurations to extend significantly the capabilities of this standard device.

It is also probable that the oft-talked of 8086 16-bit microcomputer, according to Moore, still several months from any official launch date, will add to Intel's capability to deal with the top end of the market.

A chemist by training, Moore was happier to talk about process technologies and related developments. The recent cross-licence agreements with Philips, for example, gives Intel the legal right to use the Philips patented Locos, Local Oxidation of Silicon, process. This greatly improves the capacity of the basic MOS process to cope with

the increased component densities per chip required for the devices, and will help Intel to achieve the industry's overall expectations of one million components per chip by 1980.

Moore admitted that the Philips agreement was, in fact, one of the tidiest deals Intel has been struck in this area, for it was already using the technology in its processing and was able to avoid making royalty payments by providing Philips with a needed alternative — the right to produce a secret source 8048 microcomputer.

When asked about the new VMOS technology (CW, 15.21), Moore could view it only as one more feature of the Intel MOS process. "It greatly increases the complexity of the process technology", he said, "and is worth the trade-off except in certain applications, such as high density ROMs and so-called drivers."

Of Intel's own development efforts, some of its more recent work has been directed towards improved memories. The RAMs, the company is using an improved MOS process known as HMOS, high performance MOS. This is based on a "shrink" approach, where masks for a device are reduced in dimension usually by about 10 per cent. This has the effect of reducing the access times of memories while also reducing the amount of silicon consumed in their manufacture.

Several new memory products are in the pipeline that use the HMOS technique, with the earliest being the 2148 RAM.

Two versions of this memory are now available offering either 70 nanosecond or 55 nanosecond maximum access times.

Artificial arm that can mimic the human one

A MICRO-BASED artificial arm that can mimic 11 of the range of 27 movements of the human arm has been developed under a joint project by the Japanese Science and Technology Agency, and Health and Welfare Ministry.

The microprocessor receives commands via a throat microphone and an audio recognition unit, calling on stored movement program. Indicates the degree of rotation and speed to each of 11 DC minicomputers in the arm for movement. There are three motors at the shoulder, one at the elbow, two at the wrist, and five at the fingers. Carbon-fibre plastic is used for the majority of gears, and the frame, which has reduced the total weight to about 1.6 kilograms.

In tests, the arm is said to have simulated almost every natural motion, and with the introduction of the microprocessor, the previous heavy fingertip pressure sensors have been replaced

by sensors which can detect the pressure of a fingertip. The arm can be used to pick up and move objects, and is controlled by a microcomputer in a book. The book contains instructions for the arm to perform a variety of tasks, and is controlled by a microcomputer in a book. The book contains instructions for the arm to perform a variety of tasks, and is controlled by a microcomputer in a book.

The IAT801 "Computer in a Book" offers a systematic course in simple programming, with the software backed up by the

with small, lightweight sensors. The arm can be divided into upper or lower arm for separate use, depending on the level of disability.

Power will be supplied by a portable nickel-cadmium battery.

EXORprint

MOTOROLA Microcomputers have produced an impact printer specifically for users of the M6800-based EXORprint Micromodule microcomputer systems who require a printer of programs and data.

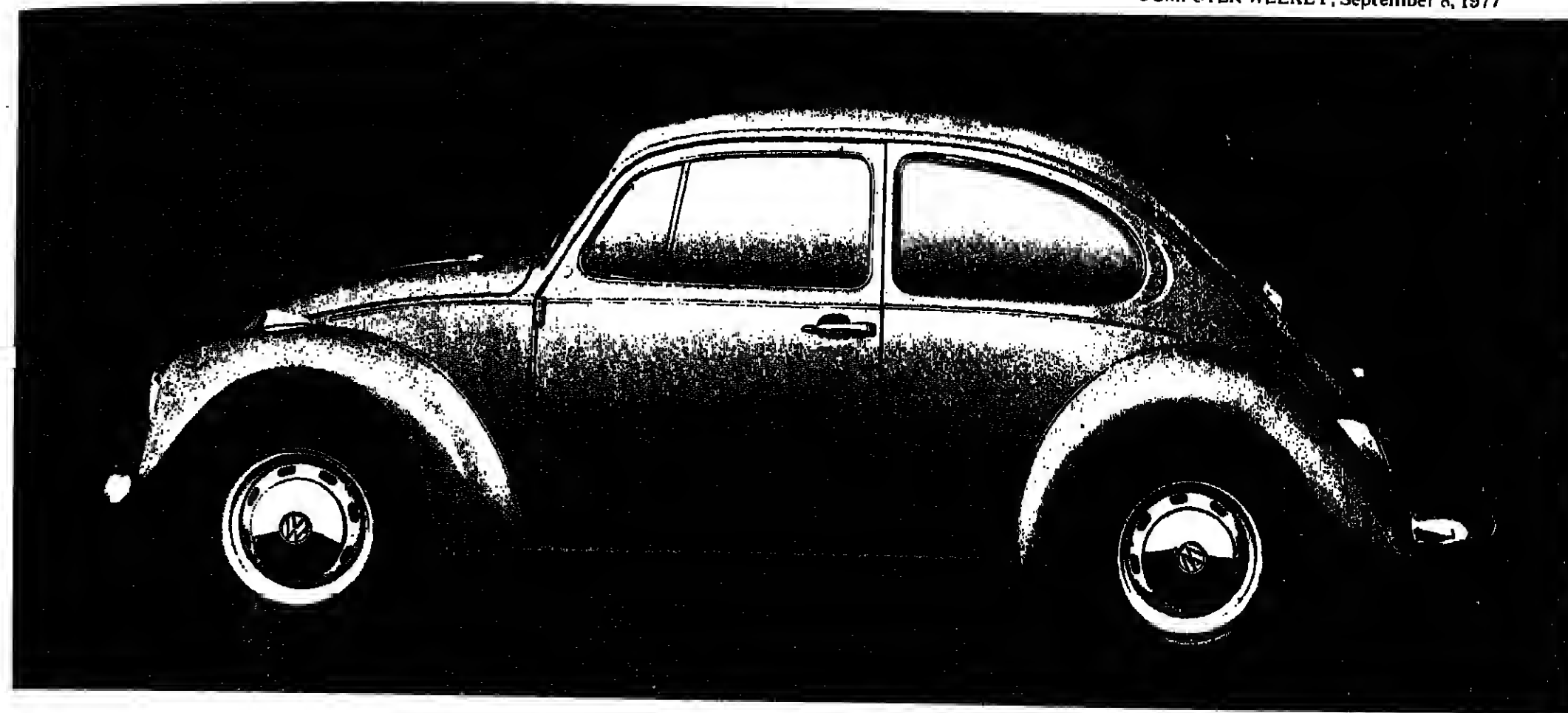
Called the EXORprint printer, it produces 80-character line at a maximum rate of 110 characters per second.

To reduce vibration and noise, the print is moved at a slow rate, while an optical sensing system is used to monitor the positioning of each character on the page.

Microcomputer in a book

ONE way of ensuring that newcomers to microprocessing get hands-on experience while reading their course material, is to put the hardware in the book. This is the solution produced by IAS Inc. of West Maude Avenue, Sunnyvale, California, US.

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You're trying to keep tabs on a full spares service for those fifteen million or so Beetles trundling around.

At the same time, you're attempting to institute a system that looks after the new models VW are constantly bringing out.

You'll have depots to look after, overseas markets, importers, garages, and service centres. In short you'll have problems.

Problems which will be solved by Nixdorf's 8820 distributed processing system.

For a start, one major way in which Nixdorf's 8820 solves problems is

by not creating them. Even those of the small and niggling variety.

Because if you're like the Volkswagen H.Q. in Germany and have a distributed processing network of around 250 terminals, small niggling problems can soon add up to a twenty-four-hour major headache. Even if you only need a handful of terminals, you still want to avoid problems.

Which is why Volkswagen chose the Nixdorf 8820 distributed processing terminal system.

Quite rightly, the DP manager of Volkswagen knew he'd have enough on his plate without having to worry about hardware or software malfunction. (Let alone what's perhaps the biggest single problem that besets a DP manager. That of reorientating people in existing situations to run and operate the systems.)

Leaving aside for a moment the robustness, reliability and superior processing power of the 8820 we also decided to make it as idiot-proof as possible.

Hence diskettes which are impossible to erase and entry doors which are automatically locked when the machine is in action.

An automatic fault finding mechanism which, in the event of the 8820

going down, locates and identifies the problem straight away. (This makes repairs far easier for the service engineer, who, incidentally, will usually be with the machine within 3½ hours.)

And a step by step operator guide which helps the operator to perform all functions correctly, first time round.

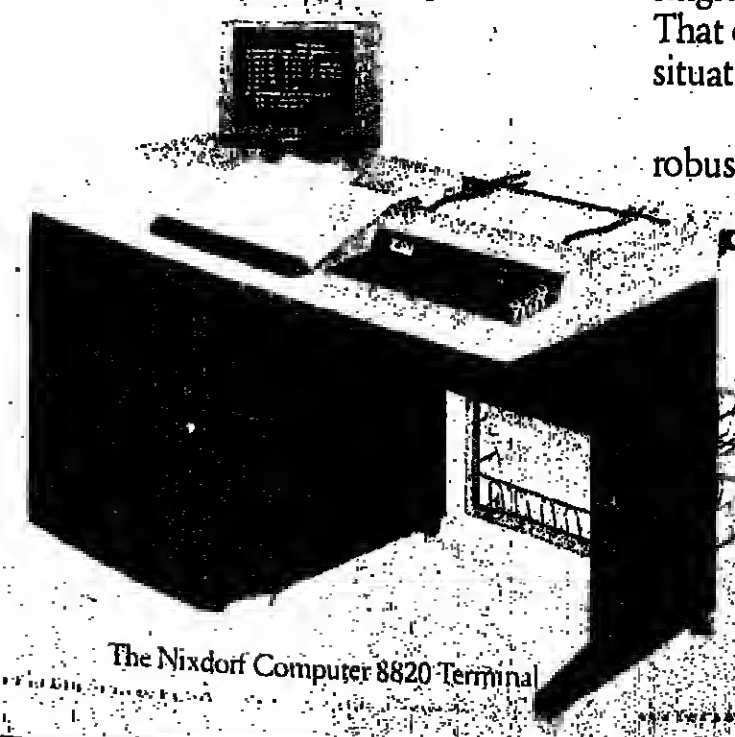
Another factor which could have influenced Volkswagen's DP manager's decision is the fact that the 8820 has, as we hinted earlier, processing power which is double that of the nearest competition within the price range. What's more the 28K core size can be doubled for only £1,300. (Compare that with £3,000 for an extra 16K from the competition.)

We'd like to think, though, that Volkswagen chose Nixdorf's 8820 by looking for a terminal manufacturer who shared their philosophy. That of making and supporting the most reliable, robust machinery on the market.

So, if you'd like to know more about the Nixdorf system that helps to keep the world's most popular car on the road, write to or contact Roger Neill on 01-572 3111.

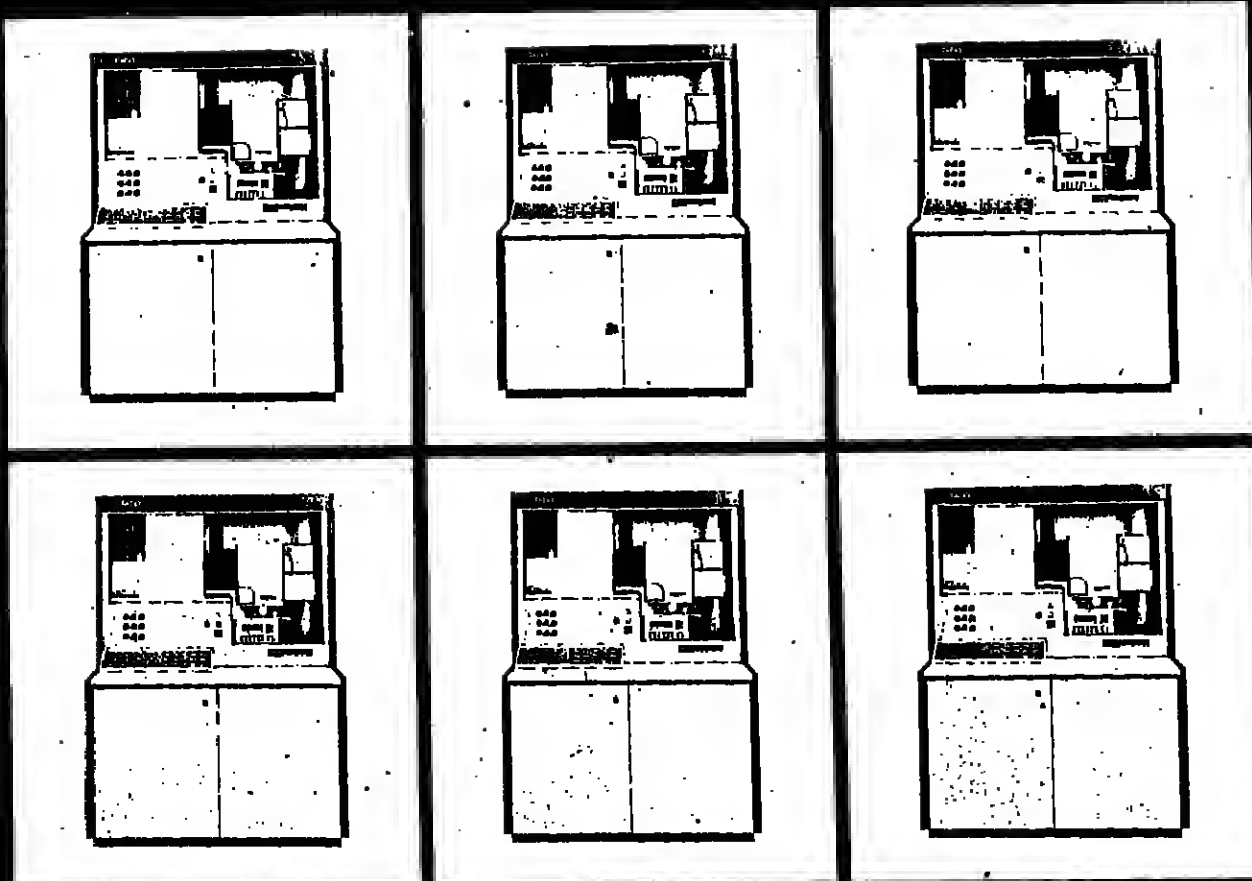
NIXDORF COMPUTER

Nixdorf Computer Ltd, Hounslow Centre
1 Lampton Road, Hounslow, Middlesex



The Nixdorf Computer 8820 Terminal

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☐ Please mail me further information.

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Address _____

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Micrographic Sales, P.O. Box 88,
Hemel Hempstead, Herts HP1 1JU.

C195

FILE DESIGN Part 11: Update handling By Owen Hanson

RUN times can be markedly affected by the way in which files are updated. The options open to the systems designer depend on the organisation of the file.

Direct files

Each access to a file organised directly involves transposition of the record key into an address, seeking the record stored at that address and checking whether it is the desired record. If it is, the search is complete. If not, the record is stored as a synonym, and will be located in a way that depends on the synonym handling technique used when

the file was set up. Each update is processed separately, and there is only one way of cutting run times. This is to ensure that most updates are of home records, as this avoids extended searches for synonyms.

Sequential files

If every record is to be updated, there is little waste of time. Usually a relatively low proportion of the records will be accessed; in this case many records that are not required are read into the central processor. Any method of avoiding or reducing this will save time.

Some sequential files on disc can be skip-sequentially processed, depending on the format of the data records, as described in Part 9. These files can be updated without taking any special precautions, and will not become highly I/O bound unless the processing involved is trivial.

Those sequential disc files that cannot be skip-processed, and all tape files, are a different case. If updates occur unpredictably, or if every part of the file is equally likely to be updated, the file designer has to accept a high degree of I/O bound operation while unwanted records are read. Sometimes, however, updates are grouped. In this case it may be possible to reduce run times considerably.

The aim of the designer is to handle parts of the file with a high update frequency separately from those parts that are relatively inactive.

A public utility file might be updated as shown in Figure 1. If customers are billed quarterly, meter readers will read a thirteenth of the customers' meters each week. Appropriate customer numbers can ensure that these records are held in a group, one thirteenth of the file.

In any given week, the meters read will provide a high density of updates in the corresponding group of records. The previous group will yield a fair number of updates read by customers, as the meter reader could not gain entry when he called. The rest of the file will have only a few updates, representing readings by appointment at convenient times.

The designer could arrange for daily updates of the whole file. This would lead to an I/O bound run for much of the file, and (probably) a process-bound run while updating the current group. An alternative is to update the current group every day, but to update the whole file only once a week. At the same time, this week's "current" group would be recombined with the main file, and next week's would be extracted.

This method has the double advantage of cutting tape (or disc) passing time, while increasing the activity of the non-current parts of the file, so improving the balance of the run between I/O and processing. An example of this method is:

A company has 1,300,000 customer records, each of 200 characters; 100,000 customers are billed each week. The file is held on magnetic tape with the following characteristics: Transfer rate 180K cbps; Inter-block gap 0.6 inches; Start/stop time 5 milliseconds; Recording density 1,800 characters per inch; Records blocked in 25s.

The main file will take up 52,000 blocks. It will require

$(1,300,000 \times 200) / 1,800 = 144,444$ inches of tape, or 18,142 feet.

This will mean that the file will be held on, saved 24,000 foot reels of tape. If the whole file is processed every day, tape passing time will be

$6 \times (144,444 \times 200) / 180,000 = 96$ seconds = 1 min 36 secs a week.

There will also be considerable tape handling time with seven reels.

If the current part of the file is updated on the first four days, and the main file only on the fifth, tape passing time will be

$4 \times (100,000 \times 200 / 180,000 + 4000 \times .005) + 2 \text{ hrs } 37 \text{ mins } / 5 = 41 \text{ mins } 5 \text{ secs per week.}$

Sectioning a file of this size will thus save almost two hours of tape passing time per week, and a fair bit of reel handling time. The technique should always be considered where a sequential run is I/O bound.

Indexed sequential files

The temptation here is to use the direct file of the file, and process updates as they arise. This certainly minimises the service time for an individual update, and it may often be the right way to use the file. However, unless the number of updates is quite small it is more efficient to batch and sort them before input rather than to handle them in a random order.

Figure 2 shows the time required to access records on an IBM 3330 disc pack directly and sequentially. Timings have been calculated on the following basis:

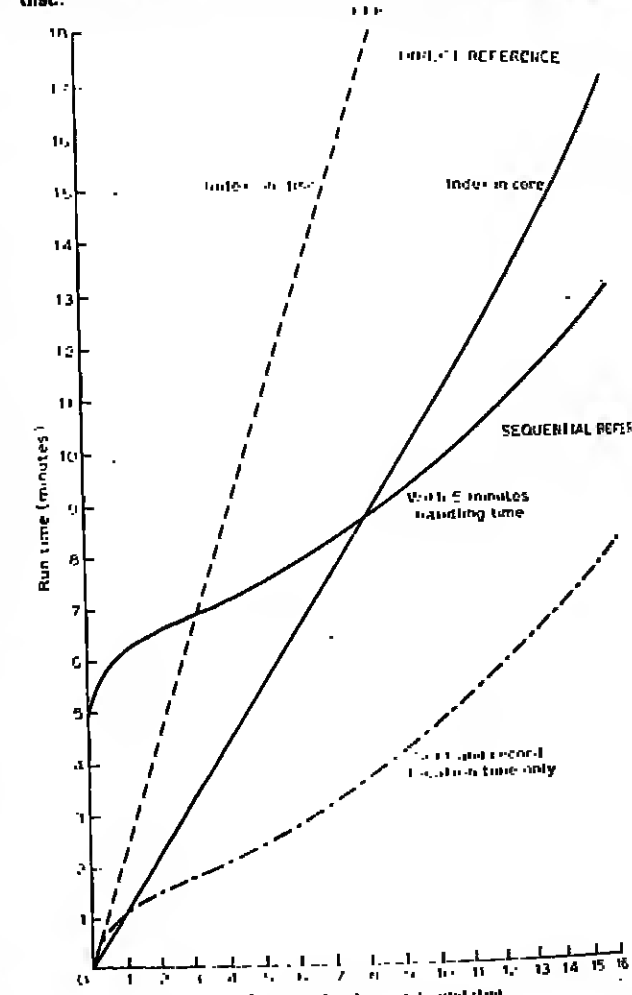
Direct figures are given for: 1. The cylinder index held in main storage; 2. The cylinder index held on disc. It is assumed that the file takes up a complete pack, so no average head movement times apply.

Sequential figures allow: 1. A five minute handling time for the sort in addition to the sort timing without handling additions.

From the figures it appears that, depending on the handling involved and the position of the file indices, up to a few thousand updates can be handled better by direct access than batching and sorting.

Figure 1 (above): A diagram of a file containing customer records consisting of quarterly meter readings. About half the readings are taken by readers on scheduled, others are read by customers, or by readers on arranged dates, or are estimated readings.

Figure 2 (below): This graph shows the relationship between the number of records to be updated and the run times for direct and batched sequential updating of an indexed sequential file on a 3330 disc.



ing involved and the position of the file indices, up to a few thousand updates can be handled better by direct access than batching and sorting.

Communications 78

Communications equipment and systems

78

National Exhibition Centre Birmingham 4 April - 7 April 1978

Seminar on Communications 78

Dramatic changes and developments have taken place over the past year in the international status of COMMUNICATIONS 78, all of which emphasise its importance as the world's leading international marketplace for selling communications equipment and systems.

To bring exhibitors fully up-to-date on these various developments so that they can plan to derive maximum commercial benefit, a COMMUNICATIONS 78 Seminar will be held in the lecture theatre of The Institution of Electrical Engineers, Savoy Place, London WC2, between 10.00-12.30 hrs on Wednesday, 12 October 1977.

Supporting authorities

The Seminar will be in two parts—one concerned with the mechanics of the exposition and the other a presentation by the central supporting authorities explaining the nature and scope of their own participation.

The International Telecommunication Union (ITU) will demonstrate its close involvement and support and senior representatives from Post Office Telecommunications, the Ministry of Defence and the Home Office (Directorates of Telecommunications and of Radio Technology) will brief the meeting on their own exhibition themes so that individual exhibitors can, if they wish, plan complementary displays.

Increased support

Evidence of increased support from industry internationally—which has led the event to triple in size since 1976—will be shown on the latest exhibition floor plan. Exhibitors will be given the exposition information and Services booklet, containing full details about the physical aspects of participating, and this will be reinforced by talks given by senior executives of the National Exhibition Centre, Birmingham, and by the organisers' professional advisers.

Integral conference

An outline of the integral conference being organised by the IEE will be given by the chairman of the Communications 78 Conference Committee, who will explain how the professional and learned societies involved—IEE, IERE, IEEE and IEEE Communications Society—are working closely together to make it an outstanding success.

Exhibitors and Press are being invited to the Seminar direct by the organisers but potential exhibitors and others interested in the event are cordially invited to fill in and return the reply coupon below so that places can be reserved for them.

COMMUNICATIONS 78 is organised by Tony Davies Communications, with the assistance of an organising committee representing all the supporting authorities which meets under the chairmanship of Mr Tony Davies. Exhibition management is being provided by Industrial and Trade Fair Ltd.

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PRIVACY DEBATE

The need to discuss the real issues

By Joe Kenny

WE live in a world of diminishing physical resources. The demand made on these resources is such that they need to be utilised in the most effective manner possible.

One resource of which it is probably true to say has as yet not realised more than a small proportion of its full potential is the mind of Man.

Computer technology—and the techniques based upon that technology—offer to society as a whole and to the individual members of society a possible way to manage and guide a potentially overwhelming situation.

How fast is technologically driven change appearing in our society? A recent report of a workshop last autumn contained comments on anticipated advances in computer architecture and semiconductor technology.

In considering logic circuitry it is stated that speed-power ratios have been increasing by a factor of 10 every four years and a similar improvement appears likely in the next four years.

New and innovative uses for such technology must appear when the processing power of some of today's largest CPUs can be fabricated on a 25 chip.

All organisations are dependent upon data and information derived from data. The data involved will exist in the form of structured files, however you choose to interpret that expression; what wonderful opportunities must exist to use technology to take us to a new world, or am I being emotional?

One may say, however, that all this data appearing in structured files can be a major benefit to society as a whole and to its individual members.

Inevitably the word "however" must appear. Should we not ensure that this data resource which is being used to our benefit cannot also be used to our harm?

Privacy of information is one aspect of privacy as a whole; privacy of the person and privacy of property may also exist. Privacy and computers is a subject concerned with the use of data in our society in a technological environment.

It should not be confused with some of its components such as confidentiality, data integrity, data relevancy and the need for data security as an element in security and computing systems.

Technology in its more advanced forms brings a new dimension to human activity. Computer technology related to the collection, storage, processing and dissemination of data and information derived from data is such a dimension.

The need for guidance and controls in the use of a technology is a positive and necessary step to ensure that the full benefits of a technology may be realised.

It is for this fundamental reason that the BCS as long ago as March 1971 was advocating the need for legislation to control and guide the emerging data resource.

Analogies may be stated to support a point of principle, even though exact analogies to situations are rare. The Civil Aviation Authority (CAA) came into existence to guide a technology which deals with the physical carriage of people.

It would be difficult to convince anyone that Concorde and those drawn carriage need to be controlled in a similar manner, even if both are capable of transporting people.

It is the correlation of struc-

Privacy is not based simply upon controlling access to data, be it stored either by manual or computer techniques. So says Joe Kenny.

In this contribution to the Privacy Debate, Kenny lays many of the myths surrounding the debate and asks us to avoid confusing "privacy"

with "security" as he believes that these two issues are not necessarily mutually exclusive.

He points out that unless there is mature and reasoned discussion, then the DP community will not only do a disservice to itself but also to society as a whole.

Consider the situation over Breach of Confidence in the UK and the thoughts being given to the need for amendments to the Official Secrets Act.

Some countries have a combination of state and federal legislation; think of the United States and West Germany. The Napoleonic Code and Anglo-Saxon legal principles may have the same ethical basis but the implementation paths chosen to achieve ethical objectives can be very different. The movement for Freedom of Information should also be taken into account in deciding privacy objectives.

Privacy is not based upon simply controlling access to data; be it stored either by manual or computer techniques. In looking at the effect of computer technology on data it is not reasonable to continue to press the point that the situation has been a new one for many years and that the different potential between manual and computer based storage and processing

continues to develop? Could we please get away from superficial and often irrelevant comment? I cannot understand how privacy and security are so frequently equated. Some of the founding fathers of the subject of privacy and computers dealt with this many years ago, I refer specifically to the writings of Dr Willis Ware, a current member of the privacy commission in the US.

I would hope that the views of an accepted authority would merit consideration at least from organisations whose roots are in the US.

The safeguards of computer security cannot control unauthorised behaviour of the authorised user; this is an aspect of privacy safeguards.

Access controls in data are required, at this level it may reasonably be argued that computer based and manual based systems have something in common. In discussing privacy we are looking at an entirely different level.

Privacy questions are brought into play and are intensified as the number of files on individuals grows in an ever widening variety of fields.

Could I suggest that computers should be regarded as knights in shining armour—of whatever political colour—which could give the United Kingdom the possibility of developing our economic, political and social order so that the paradise beloved of politicians may be realised to some small extent. If so—then legislation may be necessary to give conscious social decisions as to the use of data in computing systems.

Having commented on the philosophical basis I propose to comment on some of the apparent issues now being debated.

I must, in so doing, make my usual plea of many years' standing that the subject of privacy and computers is complex. In both its legal and technical aspects and in depth reading and study is required before this fact becomes realised.

In no way is it proposed by me that consideration should not be given to non-computer based privacy needs. It is proposed, however, that computers are unique in the situation they create.

Legislative needs in different countries vary widely on this subject. Sometimes an existing legal situation requires amendment or modification before privacy as a whole can be tackled.



Kenny is chairman of ADS Software Ltd and has been in data processing since 1956. He has worked for ICT and Honeywell and has had wide experience on the Continent and of security. He is also chairman of the BCS privacy and public welfare committee.

of other members and the views of the EEC Commission.

The subject of privacy and computing requires mature and reasoned discussion. We should all participate in it. Let us raise it to the right level by studying as much of the existing background material as we can obtain.

As BCS members we must look at the situation from our individual position and our position in the computer industry.

We must also recognise that we are members of a larger society and that we will be doing ourselves a disservice if we do not recognise this fact and arrive at mature, far-reaching conclusions. Your assistance is sought, but please make it informed and not emotional.

References

Privacy and Computers—Canadian Department of Communications and Justice; Records, Computers and the Rights of Citizens—US Department of Health, Education & Welfare; Privacy—The Private Sector and Society's Needs—Willis Ware; Privacy—Mervyn Jones; Emerging Data Protection in Europe—F. W. Hondius; Privacy, Security and Computers—O. E. Dial and E. M. Goldberg; Privacy and Computers—Paul Sieghart; Report of Data Protection Commissioner—Stale Hesse; Le Secret des Fichiers—Françoise Gollondec-Genuys.

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Please send me ☐ a cheque/postal order for £2.25 per copy, or ☐ a credit card payment to THE DAVID HANN ORGANISATION. Send this coupon and your payment to Computer Weekly, The David Hann Organisation, 7 Cornhill Road, Surbiton, Surrey, KT8 6LX. Use black capital letters. Your coupon will be your address label.

NAME

ADDRESS

DOWNTIME SPECIAL

I didn't know you were an authority on computers, Groucho.

It's Mister Marx. Do I call you Groucho?

I beg your pardon, Mister Marx. But if you're an authority on computers, maybe I'd better call you Doctor Marx.

In that case, you can call me Doctor Hackenbush... Fine fellow, Doctor Hackenbush...

...taught me everything I know about computers.

That's why you want to be called by his name. But wasn't he a horse doctor?

He had a slight tickle in his throat. That's all. But it didn't affect his singing voice.

Come on, Groucho. Dr. Hackenbush was a character you played in A Day at the Races. He didn't have anything to do with computers.

They use computers at the races. You should have known my brother Chico. If they ever wrote a book about him, they'd call it A Life at the Races. And he was the greatest human computer I ever met.

Really?

He could look at a dollar bill. Ten years later, he could tell you the serial number frontwards and backwards and inside out.

'Fine fellow, Dr Hackenbush... taught me everything I know about computers'

The quiet, orderly world of computers and the anarchic, peripatetic explosion of wit that was Groucho Marx seem at first sight to have little in common. This interview by Hector Arce, which appeared in the US Journal Computer Decisions shortly before his death, reveals the great man's unique understanding of DP matters. Chad salutes the memory of Man's answer to the machine... Julius "Groucho" Marx.

He could do mathematics in his mind. He knew the phone number of every bookie in the country, and he could memorise the numbers whenever the bookies changed them... which was once a week. That's interesting. He must have used that talent a lot. He sure did. He died broke. But he did have quite a mind for figures. He had a mind for figures, all right.

A great womaniser? Yeah, and those figures he never could keep straight. Harpo didn't get married until he was almost 50. Without their make-up, he and Chico looked a lot alike. Chico always told his first wife Betty that all those tomatoes that kept coming up to him thought he was Harpo. One time, Chico and Betty were on an elevator at the Waldorf. This great-looking woman got on. She looked at Chico and tweak-

ed him on the cheek. She said, "Hello Chicky-Wicky." Then she got off the elevator. There was a long silence. Then Betty said, "All right, you rat, try and tell me she thinks you're Harpo." That broke Chico up, and he couldn't stop laughing. Soon Betty was laughing too. That laugh saved his marriage... for at least 10 years. Then another time they were at the theatre. This time a blonde waved at Chico. She was across the aisle.



Groucho and "the greatest human computer I ever met" spend a day at the races...

He turned to Betty: "Who's that?" Betty said, "That's the woman that almost broke up our home two weeks ago." Maybe he could have used a computer to keep those figures straight. He could have used a computer to remember his lines. Sometimes, before each take, he'd be spouting all the odds on races from Caliente to Hialeah. Then we'd do a scene, and he'd blow up. He could never remember his lines. That's some accomplishment. Usually, all he had to say was, "That's a nice, boss."

Chico was a great card player, one of the greatest. How would a computer have done against him at a card table? What game? Chico was lousy at poker. Like our mother Minnie. She always drew to an inside straight. What about bridge? She won one, but it was so natural looking. I mean Chico playing bridge against a computer. It all depends. Is the Computer South and Chico West? I'll tell

Back to computers. Would you have me in your home? I don't see why not. For a Milton Berle in my home. Would you have a robot in your home? I told you. I had Milton Berle. Keep that up and he's going to demand equal time. What would you do with an actual robot made of metal, with buttons and arms and legs? I'll tell you that sort of thing. We could always talk. What would you talk about? About 20 minutes. What about computer data? That used to be very popular. I was very popular in the past too.

Have you ever gone to a computer date? — where you match you up with a person of similar interests? Why should I? Who wants to go out with an 86-year-old who has a mousetrap for a nose? What about computer data? He's a nice young man, but if that's all the world has to watch, then we're in trouble. Also, they should break down the viewers by age and income. I can't see Cadillac sponsoring "Happy Days." What teenager can afford a Cadillac?

How do you equate this with Da Soto being your sponsor on television? They were our sponsors for seven years. Then somebody in Detroit decided we were reaching the wrong audience. For the Top Ten all those years. De Soto thought it was a mass audience, and they weren't making a cheap car. So they dropped out and we got another sponsor. Da Soto went broke four years later. Do you think they'd still be in

man's mind to put it together. The machine is only as good as the people behind it. There's one area I know where computers are still needed. What's that? It's in television ratings. There has to be a better way of figuring them out. They use a sample of 1,200 homes to tell us that the whole world is watching Fonzle. He's a nice young man, but if that's all the world has to watch, then we're in trouble. Also, they should break down the viewers by age and income. I can't see Cadillac sponsoring "Happy Days." What teenager can afford a Cadillac?

you, around Chico, there was no finesse. That's a bridge joke. Do engineers know bridge jokes... aside from the one about the Brooklyn Bridge? But Chico was a great bridge player. So was Harpo. He played dummy. I understand they once played Ely Culbertson and his wife. Chico played Ely Culbertson. Margaret Dumont played his wife. And Harpo played the harp. That's how he got his name. Back to computers, Groucho. Do you like computers? I'm like Will Rogers. I never met a computer I didn't like. Have you ever seen a computer? No. That's why I can say I never met a computer I didn't like. Do you have any stock in any companies that make computers? IBM — (Singing) IBM as long as I have you. Should I repeat the question? Let me ask you a question. What



Birmingham... installation of the most powerful multi-terminal IBM System 34 is a likely medium term development.

Data-Link bureau offers new Systems 32 service

BECAUSE of IBM's long term policy of converting most of its batch bureau business to teleprocessing, the independent Croynod bureau, Data-Link, is to install an IBM System 32 to provide smaller batch IBM customers with RJE facilities without the expense of installing their own terminal kit.

The System 32 at Data-Link will be linked to IBM's Croynod data centre and will also be used to provide Data-Link customers with local data processing services. This is part of a long term plan by Data-Link to add general DP to the data preparation service it has offered since 1969.

Data-Link managing director Derek Birmingham (pictured left) said that Data-Link is negotiating a contract with IBM Croynod enabling it to provide the RJE service and points out that separate contracts will be signed between Data-Link and

individual customers opting for the service.

The local processing of customers' work on the System 32 at Data-Link itself will be based on IBM's DMS, Distribution Management Accounting System.

Data-Link has modified this so that files from batches of data can be held on and accessed from the System 32's 13 Megabyte fixed disc.

This avoids having to load diskettes one at a time as different files are required.

At the same time Data-Link has hired three IBM oriented software houses — Temple of Gravesend, Kent; EPG of Sevenoaks, Kent; and March Computer Services of Ilford, Essex — to write additional applications software.

Apart from general accounting jobs more specialised packages include a vehicle profitability reporting suite aimed at transport firms like coach operators and a production control suite.

Derek Birmingham said that Data-Link now plans to concen-

trate on building up the data processing side of its business and the installation of the more powerful multi-terminal IBM System 34 is a likely medium term development.

The growth of the data preparation side of Data-Link's

business is now being levelled off. It currently involves about 50 staff and equipment includes 12 IBM 3740 key-to-diskette stations as well as punched card kit. Most of Data-Link's clients are located in the City of London or south of the Thames.

DP buyers' conference

A TWO-DAY conference for first time computer buyers is being run by the Data Processing Management Association.

Called computerisation: an objective outlook, the conference will show potential users how to choose, finance and run a computer and computer department.

It will also take in topics like security, service bureaux, standby and maintenance. It will even evaluate whether a computer should be installed in the first place.

Speakers will include David Fimberg, director of the National Computing Centre and Tony

Hardcastle, DPMA president.

The conference will be held on October 25 and 26 at the Institute of Marine Engineers, London. The fee is £124.20, which includes lunches and documentation. Further details from the organiser Lenorm Ltd, Lorton House, 5 Ludgate Circus Buildings, London EC4M 7LH. Tel: 01-245 5992.

Bureau takeover

THE Bristol-based computer output microfilm bureau business of microfilm specialists, Micromedia Ltd, has been taken over by Microgen of Watford.

Intel micro development centre

A NEW microcomputer development centre, introduced by Intel, incorporates all necessary hardware and software to carry out microcomputer software development.

Designated the Intellec 888, the system comprises an MDS 800 development system equipped with 64K of RAM, a dual drive floppy disc system providing up to 2M bytes of bulk storage and an Intel video display unit.

The software provided includes the PL/M resident high level compiler, a relocating macro assembler, linker, library manager, implementation supervisor and diskette operating system.

Seicon service

THOSE wishing to access the Institution of Chemical Engineers' database on the physical properties of over 400 compounds can now make use of Seicon's Physical Property Data Service. Users can either install their own terminal and link Seicon's dual Univac 1108 installation at Milton Keynes, or use terminals installed in Seicon's UK offices.

Ulster Threshold scheme 'open to all'

A THRESHOLD training scheme is being organised in Northern Ireland by the National Computing Centre and supported by the Northern Ireland Manpower Services Commission.

But whereas in Britain the scheme is designed for unemployed school leavers the Northern Ireland scheme is open to people of all ages.

"It's running as a kind of joint Threshold and TOPS scheme," said George Penney, organiser of the Threshold scheme at the NCC. "I've interviewed 20- and 30-year-olds and even a couple of 52-year-olds."

Penney said that the applicants had performed twice as well as British applicants in tests, although this may have been accounted for by their ages. "Nevertheless it shows the talent which is going to waste in unemployment there," he said.

The Threshold scheme, launched last year (CW, November 23, 1976) combines classroom learning with

on-the-job experience over courses lasting 40 weeks. In the first year 220 students took part.

Three courses have finished and virtually all 70 students on them have found jobs as operators or programmers. Penney said some had not needed to complete the course as they had been given permanent jobs during their periods at installations.

Another 500 students will join courses this year. The government has approved support totalling £850,000. Demand for the courses is high.

On Merseyside, for example, there have been 350 applicants for 40 places, whereas last year there were 100 applicants.

Sales up 45%

THE software house Pansophic had a 45% increase in business in its last financial year which ended on April 30. The company, now in its ninth year, had sales of \$7.2 million (£4,140,000).

From Page 16

man's mind to put it together. The machine is only as good as the people behind it. There's one area I know where computers are still needed.

What's that? It's in television ratings. There has to be a better way of figuring them out. They use a sample of 1,200 homes to tell us that the whole world is watching Fonzle. He's a nice young man, but if that's all the world has to watch, then we're in trouble. Also, they should break down the viewers by age and income. I can't see Cadillac sponsoring "Happy Days." What teenager can afford a Cadillac?

How do you equate this with Da Soto being your sponsor on television? They were our sponsors for seven years. Then somebody in Detroit decided we were reaching the wrong audience. For the Top Ten all those years. De Soto thought it was a mass audience, and they weren't making a cheap car. So they dropped out and we got another sponsor. Da Soto went broke four years later. Do you think they'd still be in

business if they'd stayed with you? No. But it proves they didn't know their customers as well as they should have. Sponsors still don't know. They may have a top-rated show, and their sales go up. They don't consider that it might be due to the fact they've made a superior product. Or maybe the economy is up and everybody's benefiting. That's a pretty serious talk for a comedian.

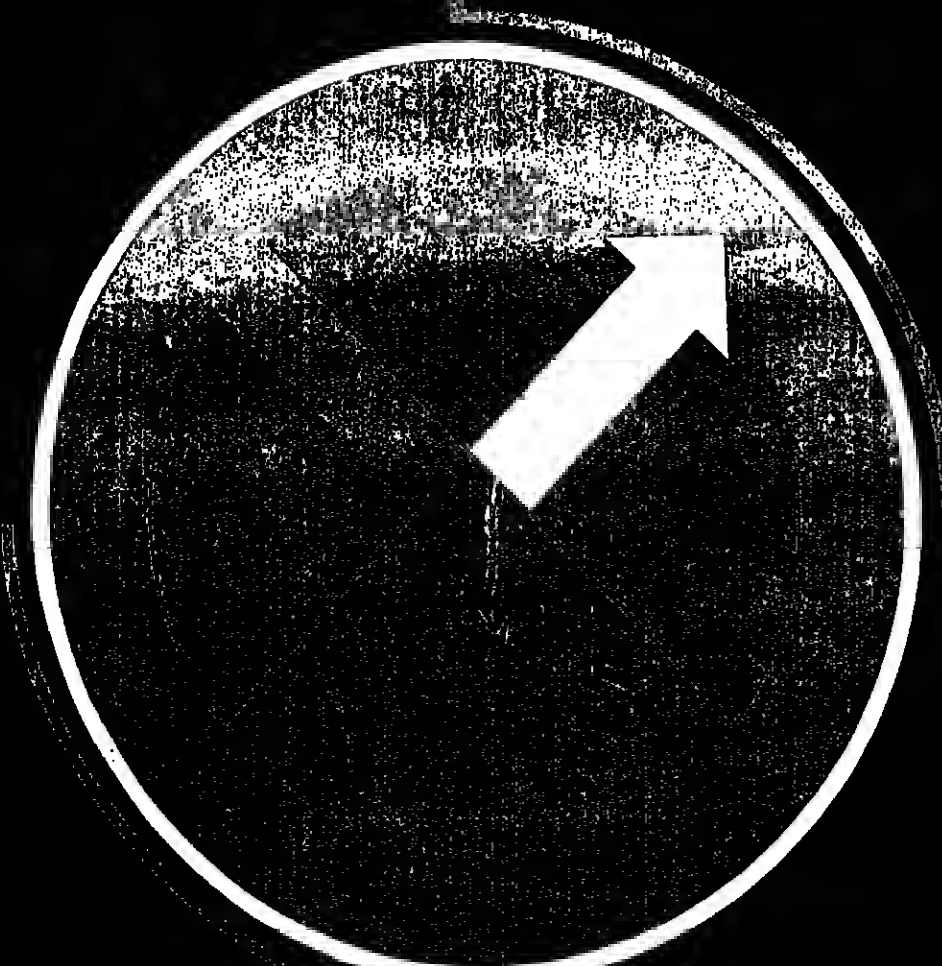
My life isn't all fun and games. I read a lot. I think it's wonderful what computers are doing in the field of medicine. I may not be here to see where it leads. But if it helps in early diagnosis and in monitoring, then sick people will suffer a lot less than they do now.

Than you respect the technology. I also respect the people behind it. That knowledge they're looking for is out there just waiting for them. It's like Benjamin Franklin. Electricity has been around forever but it took Franklin and his kite to tell us we'd discovered it.

But, Groucho... That's all. And if you don't like it, you can leave in a huff. If that's too soon, you can leave in a minute and a huff.

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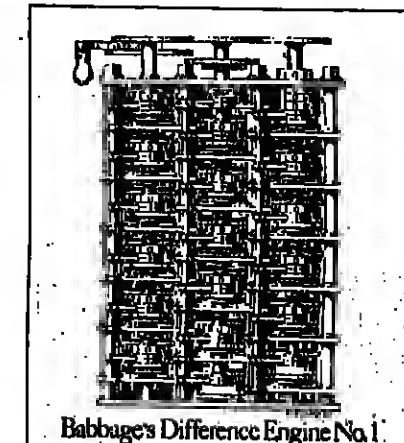
BASF - programmed for the future

The future has a way of becoming the present.

In 1970, distributed data processing was a visionary concept. Someday organisations wouldn't have to push vast volumes of data through a central computer to supply the daily information needed for corporate planning and control. Someday there'd be enough electronic intelligence at each site and office to permit both source data editing and fast, cost-effective local processing of such local tasks as order entry, invoicing and inventory control. Someday...

Distributed Processing Today. In 1977, hundreds of distributed processing networks are serving worldwide corporations in such industries as retailing, transportation, manufacturing, wholesale distribution, banking, insurance, and stockbroking. In implementing distributed processing, these organisations have learned that optimal performance requires remote display/processing systems flexible enough to be precisely scaled to the needs of each individual site.

Clustered Displays. The most flexible remote site system for distributed processing has proved to be the clustered display, an idea pioneered in 1970 by Four-Phase Systems.



At each site, a cluster of keyboard/video terminals share a single processor... and terminals can easily be added or removed to suit the site's functional requirements and transaction volume. Four-Phase Systems has built and installed more clustered display processing systems than any other manufacturer.

Orderly Growth Path. The flexibility offered by the clustered display concept is an important component of Four-Phase Systems' orderly growth path plan for the implementation of distributed processing. When a network evolves along an orderly growth path, each stage of growth is triggered by economic benefits proved at the previous stage. This unusually cost-

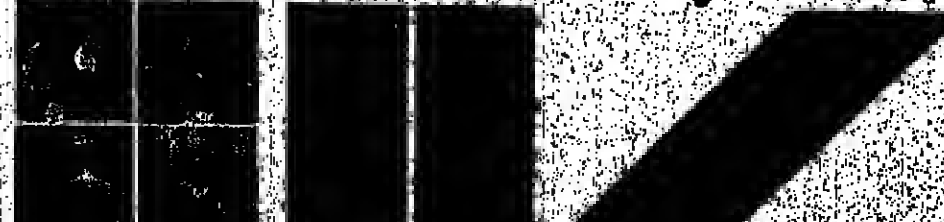
effective way to implement a network is made possible by the unique hierarchy of equipment developed for distributed processing by Four-Phase Systems.

Four-Phase Systems. Who uses Four-Phase equipment today? More than 500 major organisations. Including ten airlines. Thirty insurance companies. Forty banks. Fifty government departments. And more than a hundred of the world's leading manufacturing companies.

Why has Four-Phase succeeded in the hotly competitive world of business data processing? A primary reason is the fact that the Four-Phase product line was designed from scratch for its intended application... not "assembled" from commercially available electronic logic components. Of all the world's business computer manufacturers, there are two who have always designed and produced the integrated circuits which are the brains of their products... Four-Phase and IBM.

For further information, contact Four-Phase Systems, 21 London Road, Twyford, Berkshire RG10 9EH. (0734) 345265.

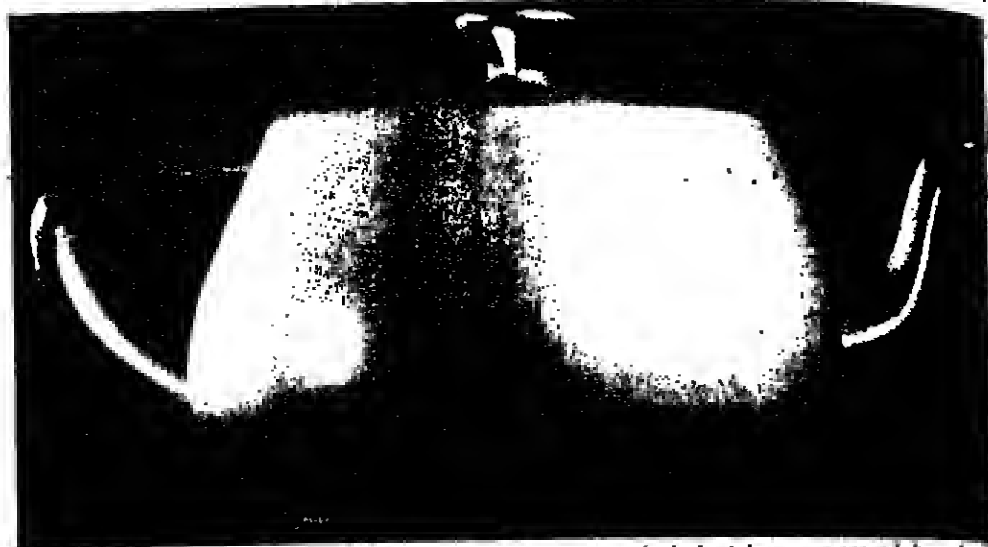
Four-Phase Systems.



Third international conference on Computing in the Humanities

From today, photography is dead

By John Lansdown



Guess how this photograph of a gold leopard was taken? It wasn't. In fact, it was composed via a program in the software house Information International, which is said to be able to create realistic images in full colour. It could also have made the subject appear to be formed in, say, plastic or stone.

IN the first week of August, 130 enthusiasts gathered at the campus of the University of Waterloo, 70 miles outside Toronto, to discuss the use of computers in the study of such widely divergent subjects as Aristotle's ethics, ballet, the Venetian Bede, English grammar and Latvian sun-songs.

The occasion was the Third International Conference on Computing in the Humanities which gave a rare opportunity for computer workers in the arts to get together and hear what their colleagues were up to.

Those attending divided into two basic groups: the majority, those using computers in the analysis of art — mainly literary texts; and the minority, those using computers in the creation of art — mainly graphics.

Inevitably, the way the conference was split into parallel sessions tended to reinforce the division between the two groups and discouraged a great deal of interchange but even so there was much to be learned from workers of both camps.

More than most conferences, this one supported a large number of papers on highly specialised subjects. Some were so esoteric as to be breathtak-

ing; however, even this specialisation leads on to the conclusion that there is no corner of learning in which computer techniques cannot be put to profitable use.

A few sample titles might suggest the scope of the work: Hardy's pastoral poetry; generating surrealist metaphors by random processes; gait analysis through a PDP-11/45; a language for regular operations in graphics; computer choreography and video; on the teaching of Russian numerals by using an online computer; neotontology — new harmonies, made possible by the computer; and the astonishing coding of the answers given by prisoners in various Templar trials for purposes of a comparative study by computer of their testimony!

For reasons not made clear, a paper on the case of Patricia Campbell Hearst was withdrawn.

A particularly interesting presentation was given by Raymond Masters, of Pennsylvania State University on computer synthesis of anamorphic projection systems. Anamorphic images are those which, when viewed normally, are extremely

distorted, often to the point of being completely unrecognisable. The distortions only become meaningful when the image is viewed either from some predetermined position or when reflected in a special mirror.

The use of anamorphic images goes back into history, and their

● Taking an off-beat look at computer graphics is architect John Lansdown who attended the third international conference on Computing in the Humanities.

The conference was roughly divided into two groups — the analysis of art and the creation of art. One highlight was the computer-typesetting of

20 selected papers by the Waterloo University Press which were then distributed to delegates in the form of a 365-page book.

An increasing problem for delegates was that US grant-funding agencies were reacting to over-generous budgets in the past with the result that some were now feeling the pinch.

ability to conceal the true subject matter of a picture from those without the key to their use made them a favourite device of 18th-century pornographers. Almost needless to say the first systematic study of anamorphic projections was made by Leonardo da Vinci and the subject received a great deal

of recognition only when the drawing is made up into a cone and viewed directly along its centre line (Figure 1). Make up the cone and see for yourself.

Exhibitions of computer graphics were on display in a number of buildings around the campus and, while the works were not representative of all

of attention during the Renaissance by architects and artists who wished to decorate domes and curved building surfaces with paintings which were to appear flat.

Masters has written a computer program to produce a wide variety of anamorphic images, including one which can

the best that is going on in the world (or even in Canada), it was encouraging to see new names entering the field with striking results.

European artists were represented by works of Manfred Mohr, Tony Longson, Herbert Franke, Vern Molnar, Peter Struycken and Alan Sutcliffe.

Computer music and film presentations were continuous given, and bank and hardware displays were in view, confirming the continuing trend of ever cheaper and more versatile equipment.

One of the highlights of the conference was a talk by John Whitney Jr, who described the work of himself and his colleagues in Information International on the computer production of highly realistic images in full colour (see illustration above).

At the moment the technique involved is a little more expensive than any comparable hand-produced process, but this situation will change as time progresses, particularly for scenes which are complex and difficult to visualise.

As if to reinforce the high cost aspect of his business, Whitney had a full-size 35mm movie sound projector flown in from Los Angeles in order to present examples of his work.

He felt that the main market for the imagery was in cinema and television, and showed his TV station identification logos which were indistinguishable from the photographic versions in use at the moment.

A feature of his program is that the material of which an object appears to be made can be changed with ease so that, for example, the output shown can be seen to be made of plastic, or gold or even stone with an difficulty whatsoever.

The painter Turner, on seeing photography for the first time said, "From today, painting is dead." Whitney's program makes one almost want to say "From today, photography is dead."

A feature of the conference was that 20 selected papers were computer-typeset by the Waterloo University Press and given

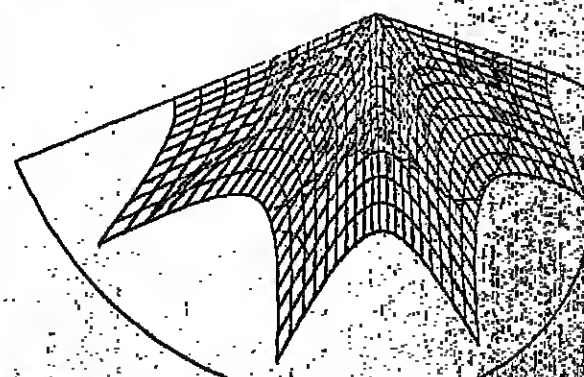


Figure 1

History updated: the Renaissance architects and artists who wished to decorate domes and curved building surfaces with paintings which were to appear flat. When viewed from the correct angle, the paintings appear to be three-dimensional.

For Figure 1 to make sense, it needs to be seen in a perspective view. The program, which is available from the University, has written a program to produce a perspective view of the grid.

NEWS IN BRIEF

Memories for DEC minis

ADD-IN memories for Digital Equipment PDP-11 series minicomputers, including the LSI-11, are now available from three UK suppliers—Fabri-Tek of Maidenhead, Intel at Oxford and London-based Rapid Recall.

Fabri-Tek and Rapid Recall are both offering single board odd-in memories for the LSI-11 and PDP-11/03. These are the Fabri-Tek LS-IN-11 and the IN-1611 which is built by Intel but supplied from stock by Rapid Recall. Both can provide 8, 16, 24 or 32K words on a single board and have eight times the packing density of the equivalent DEC memory.

The IN-8034, built and supplied by Intel, is designed to plug into any PDP-11/03 or 11/34 mini and comes on a single board with 32, 48 or 64K 16-bit words.

It is an impressive development, quite unlike the conference proceedings brought from draft to publication in under two months by the editors, John Nott and Serge Lusignea, are to be congratulated that they are able to put together such a complicated work with diagrams, examples and photographs in such a short time is unlikely that this could have been done without the aid of a computer.

Papers not selected for publication were separately registered from author's typewritten documents could take copy any that interested them. This seemed a very sensible idea for delegates, who not then burdened with papers they did not need — in contrast to the IFIP Congress, where proceedings weighed about 100 lb but those who submitted, not chosen for publication, have felt aggrieved that efforts were not treated elegantly as those of favoured few.

A far more serious criticism, however, is that too many papers presented at which had been completed work-in-progress, or, in cases, work which was started when time or became available.

An almost universal complaint of the US workers that research grants for work of the conference were extremely difficult to come by, and that this led to delays of nearly a year in obtaining grants for two-year contracts was common.

Discussion with a grant-funding agency was now a realistic prospect, never generous funding programmes in all fields were a fairly difficult time recently far worse than the colleagues.

Perhaps we are something right after all.

THE Norwegian software house Computas has signed an agreement to market its super element structural analysis program module, SESAM 60C, in the UK via the Applied Engineering Division of Scicon Computer Services. Scicon will offer the service in both online and remote batch processing format.

IN the past six months the Northampton-based MBM Computers, a subsidiary of the Midlands Business Machines Group, has supplied MBM 7000 computer systems worth over £400,000 to the systems house MBM 7000 is based on a PDP-11 central processor.

POST Office approval has been given to the AP770, an interruptible power supply unit for use with the IBM 3750 PABX telephone exchange. It is made by Emerson Electric Industrial Controls, based in Swindon.

LETTERS

The editing system for non-experts

I was very interested to read Tom Gibb's column (CW, August 25). In 1972 we at the National Physical Laboratory started work on an interactive editing system which is designed for occasional users as well as for regular "experts." This system is now available via the NPL Data Communications Network and is called EDIT.

One of the initial design aims was to provide help for a user replying to questions asked by EDIT, and to that end we have implemented a system very similar to that advocated by Gibb which has been in general use since 1973. Four universal conventions have been used:

1) whenever EDIT is expecting the user to type, it

outputs a query "?", usually preceded by some question;

2) commands may be abbreviated so long as they are unique in context. This is useful for regular users;

3) if the user does not know what to do next he types a query, and all the possible replies to the question are displayed, with a one line explanation of each. These possible replies fit on to a single VDU screen; and

4) finally, if he does not understand one of the possible replies, he types a query followed by the reply and the system will output up to a screen-full of information on that reply.

Thus even new users can find their way round the system. As is also suggested by Gibb, the manual for this system is small

by comparison with the facilities available.

Also, as systems inevitably change and user documents change far more slowly, it is easier for users to find out about new or modified facilities.

A paper describing this system is to appear in Software — Practice and Experience.

A. L. HILLMAN
NPL
Teddington,
Middlesex.

No 'disagreement'

I DO not see any fundamental disagreement (Downtime, August 18) between Professor Dijkstra, "appalled by the standard of programming in hobbyist magazines" and Paul Baron,

The real difference is £3.80

IN his place from IFIP in Toronto (Downtime, August 11) Chad failed to mention the real difference between Dijkstra and Jackson. It is £3.80.

Structured Programming, by Dijkstra and Hoare costs £5.00; and Principles of Program Design, by Jackson costs £8.80. We are proud to publish them both.

CHARLES FRANKLYN
Academic Press Inc (London),
Oval Road,
London, NW1

"hobbyist" software better than commercial".

DRA. N. WALKER
Department of Mathematics,
University of Nottingham.

We were first!

IN your report Com-Share maintains that their program development system, allowing the setting of breakpoints in the source text and the stepping through of one source statement at a time, is the first of its kind for a block-structured language (Software File, July 21).

At GEC Telecommunications we have been using such a system since 1976, also based on Coral, for developing programs for the Mark 11BL, the processor selected by the PO for System X.

In our system the run-time testing can be performed on code produced by the production compiler, whereas with the Com-Share system it is necessary to use a non-optimising compiler, the generated code thereby having different run time characteristics from that of the production compiler. We think it important to test the final product as such.

JOHN NISSEN
Telephone Switching Group
GEC Telecommunications Ltd,
Coventry.

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COGARVIEW

Let's slow down this headlong rush into EFTS

LIKE a lot of people inside and outside the computer industry, I am worried by EFTS. It's not that chequelessness itself troubles me — indeed, I am happy to accept that technologically speaking electronic fund transfers are an elegant solution to the increasing problems of keeping up with consumer transactions.

What worries me is something that hardly any of the protagonists astride the great EFTS controversy have touched on — confidence. The entire free world financial system is like a

gigantic skyscraper erected on ambiguous foundations. Mostly they seem to be solid rock, but sometimes, as for instance in the recent case of the Swiss Credit Bank scandal, they turn out to be very shifting sands indeed. It takes only a small injection of doubt to undermine the public's confidence in the basis of the currency — we live perpetually a few steps away from panic.

The fact is that money is far more than just a convenient means by which bankers communicate with each other — frustrating though that fact is for the bankers. It is a tell-tale, a symbol for national and international stability.

Bankers themselves may not always fully realise quite how close to our hearts and minds the stuff they handle every day is. The Swiss Bank catastrophe makes a good case in point.

When it became clear that the Swiss Credit Bank stood to lose up to \$450 million from the flagging of one of its branch managers — a sum easily covered by the bank's reserves of \$690 million — other Swiss banks rallied round to put up a loan of \$1.2 billion as a gesture of confidence. To their bewilderment the public took it as just the reverse, an indication that things were far worse than had been revealed. As a result the stock market suffered its worst loss since the oil embargo of 1973, and the Swiss franc took a beating.

Cases that bear a varying degree of similarity, although they probably generated less exaggerated international ripples, abound. The collapse of Mell Bank International in Beirut, the Middle East's financial capital, around the turn of

the decade, that is, well before the Lebanon's internal troubles became apparent, caused a headlong flight of oil money from Beirut, and played havoc with Arab currencies.

Politicians have always had the utmost reservations about tinkering in any radical way with the world's money. It is said that during World War II, both sides drew up full-scale plans to puncture the economies of the other side by injecting vast quantities of counterfeit money. That such money had been printed is a fact, but the device was never used; both sides apparently hesitated at the brink because of fears that such action might rebound, dragging down the entire financial structure of the capitalist world.

If money was really just an efficient way of financial communication, then the logic that

EFTS now have going for them would be irresistible. They cut the banks' expenditure on labour intensive cheque processing services; speed up supermarket queues; eliminate time consuming trips by customers to their bank branches and the need for bank staff to attend to them; could make overdrafts both easier and cheaper, and provide the full range of banking services at times when banks are shut. They even — for heaven's sake — save trees.

They do not, mind you, do all these things just as easily as the list suggests. The banks have made great strides in reducing the cost of cheque processing, so that the Chase Manhattan reckons it costs five cents to process a cheque today — about the same for several years despite inflation. That compares with a minimum 40 cents for an electronic deposit or withdrawal.

Where's the saving then? Well, apologists for EFTS say that, to make the comparison direct, you have to add an extra \$1.08 to the cheque processing costs to account for the time taken by a working person to get to the bank, queue there, and get back to work. This is a charge, they say, debited to society for the relative inefficiency, vis-a-vis EFTS, of current bank practices.

This argument may convince an accountant but it does not convince a cynical old industrialist like me. The argument assumes that instead of taking time off work to go to his bank branch, the worker in question transacts via EFTS in his own time. But this is highly dubious. He might just as easily take time off work, walk to his nearest EFTS terminal and cash his cheque there.

The fact is that the banks, glimpsing a long term possibility of replacing labour intensive cheque processing with capital intensive and hence cheaper EFTS, want us all to get sold on electronic banking because they need volume to make it a viable prospect at all. The US magazine Fortune calculates that the banks need around 15% of their customers to switch over to EFTS before they can start paying off cheque processing staff and selling off cheque processing equipment.

Up to that point they are simply stuck with the costs of amortising two rival methods of clearing transactions — and the shareholders won't stand that for long. It might also be fair to point out that even this calculation depends on the assumption that someone will want to buy second hand cheque processing equipment in an EFTS-oriented environment.

In order to stimulate this public appetite for EFTS, the banks have, at least in the US, started offering a sort of half-price service in the form of credit authorisation services in retail stores. The theory is that once customers have got used to the advantages of having their cheques or credit cards cleared by computer, as they enter the supermarket or store, they will want to know why they can't use the manifest capabilities of the EFTS terminals — to accomplish other banking chores like deposits, requesting overdrafts and so on.

I rather doubt the logic of this argument, if not the risk that customers start to regard credit authorisation terminals as an adjunct of shopping rather than as an adjunct of banking. Furthermore, I believe that the

public has a fixated suspicion of the computer which no amount of public relations work by the banks will be able to overcome. The hope that consumer pressure will rally to the banks' demand that the Congress legislate a distinction between a full-service EFTS terminal and a bank branch (at present the latter says they are the same thing and subject to the same controls) which automatically makes the full-service terminal an economic one is a very pious one.

I feel that the present environment, where EFTS is regarded simply as a way of making banks work more efficiently, is akin to the UK United Product Code, which on the retail side for foodstuffs and is potentially as dangerous as the banks' traditional attitude towards money itself.

It's really little point in trying to shove off the advent of EFTS by enumerating the pitfalls of establishing it, for the simple fact is that it will come, and the president of the Eastern States Bankcard Association in the US blandly in a recent article — as though that ended the controversy.

Of course EFTS will come — but in what form? At the moment there are any number of prototype systems being hawked around by the get-rich-quick merchants, although they were pocket calculators. In the scramble to go hardware on the market, some consideration of such elementary subjects as standards, backup systems, privacy, security seem to have been thrown out of the window. There isn't even a standard for the manufacturer's plastic bank cards.

There seems to me to be an inescapable paradox here: the fact that several US banks are now offering full-service EFTS and losing their shirt, and the fact that the retailers still haven't decided whether receipts from electronic terminals should speak "mint cash", "indies wear", or simply "merchandise". Data description of purchase data is fundamental as any move towards a nationwide EFTS network.

Far less technologically sophisticated than the average consumer, I will nonetheless want to know what happens when there's a systems breakdown before I trust my transactions to EFTS.

Beyond that, I will want to know what safeguards are built into the system against malicious damage. We will nowhere near being able to guarantee the physical security of even a single computer installation yet. How can we guarantee the security of a network of computers to which we will have attributed the whole financial structure of the nation, and by implication of the western world?

IN 1974, Bill Read, managing director of Univac's UK operations made a bold prediction that within three years Univac would be the undisputed No 3 in the UK market, behind IBM and ICL. TIM PALMER talks to Read three years on and finds out how he considers Univac has fared...



Bill Read, managing director of Univac's UK operations.

BACK in 1974, Bill Read, managing director of Univac's UK operations, made a bold prediction that within three years, Univac would be undisputed number three behind IBM and ICL in the UK market. "And by undisputed, I mean a lead of at least 2.5 percentage points over also-rans on any parameter you care to name, be it value of installed base, number of installations or value of new business" (CW, April 3, 1974).

The latest figures from IDC Europe for installed base by value up to the end of 1976 show that Univac fell a little short of its ambitious target; the market researchers give IBM a fast-growing 47.2 per cent, ICL a declining 26.5 per cent, with Honeywell still in third place at 8.5 per cent, and Univac and Burroughs level-pecking within the margins of error of the survey, Burroughs with 6.1 per cent and Univac 6 per cent.

"We have always looked at this from the point of view of mainframes costing £100,000 and upwards," explains Read. "On that basis IBM and ICL are clearly one and two, and we believe we are number three. It isn't possible for us to get to number three if you include equipment we don't sell. And if you talk in terms of large scale

computers costing over £500,000, we are clearly ahead of Honeywell and Burroughs on business done over the past 12 months."

"Then again, Honeywell does a fair bit of exporting. If you take out the work they do for overseas customers, their gross domestic turnover is similar to ours, but where our business tends to be concentrated at the top end of the market, they tend to be more successful at the lower end."

Although Read says that he had not visualised Univac as ever being an "all-products" company, it will in fact very soon have a portfolio of pro-

The thoughts of Bill Read

ON the government's mildly revised procurement policy: It looks as if the government has decided to tighten up on the implementation of the policy, to try to ensure that price-performance is adequate. But how can it ensure that the costs and the performance of the ICL systems it buys are appropriate without going out to open tender?

On setting up manufacture in the UK: I recognise that under the US government's policy of buying only computers made in the US we wouldn't get a look-in here if the UK government applied the same rules. But already the only government business open to us is upgrades of existing systems like the Treasury machine, the National Engineering Laboratory, the Institute of Hydrology and the systems with the Navy and the Air Force.

If the government changed its policy and made it a requirement that a company manufactured in the UK in order to get government contracts, we might have to reconsider our policy of concentrating European manufacture in West Germany.

But remember that the Sperry Rand group in the UK is the largest outside the US. It is a New Holland, Gyroscopic and the Vickers divisions are major UK manufacturers and exporters. We feel that this should be taken into account in the government's attitude to the Univac division.

On the new aggressively priced IBM 3033: It doesn't have any effect on us in the UK, because at that level of system, customers just don't change suppliers. I believe that IBM was forced to introduce it as a stop-gap measure because Amdahl had taken 10 per cent of its business at that level.

US and UK attitudes to buying computers: The US companies are much more cost-conscious in all areas, and price is very important. But in the UK, the tax system tends to iron out the differences in cost of rival systems.

In addition, the UK manager tends to take the attitude that if it's the company's money he is spending, cost is not of prime importance. The main exception to this is private business, where the manager feels that he is spending his own money and not the shareholders' when he buys a computer.

On ICL: There are 140 countries in the United Nations, but only the US, Japan, Germany and the UK have completely independent mainframe manufacturers, so ICL's existence can hardly be justified on arguments of national security.

There's a lot to be said for keeping it alive for the sake of national prestige, and it is certainly out of the lame duck category.

But can ICL survive long-term? Most informed people believe that it cannot unless it gets further government money to develop the next new range which all the manufacturers will have to come up with to survive against IBM's Future Series, whatever that turns out to be. In addition, it needs stronger overseas markets, and that implies further acquisitions, but are there suitable companies to be bought? The other alternative is to go into partnership with another manufacturer.

IDC figures indicate that ICL is losing ground to IBM in the UK. Because of the single tender policy, that means that ICL is losing out in the private sector. If ICL cannot hold its own in the private sector of its home market, how can it hope to compete overseas where the public sector market is closed to it?

Prediction that fell a little short of its target

ducts comparable with that of its competitors.

The two developments which have brought this about are the acquisition of Varian Data Machines, which gives Univac a general-purpose mini line to match Honeywell's Level 6, and the soon-to-be-introduced BC7 office computer, which will challenge Burroughs' B80 and B800.

The BC7 was launched in the US at the beginning of the year, and the timing of its European introduction depends on the rate at which the standard application software packages can be Europeanised.

This work is under way for the whole of Europe at Brentfields, London, and once it is satisfactorily completed, a specialised sales force will be recruited by the presently dormant Univac Office Equipment Division to market the Intel 8080-based business computer.

The Univac V77 line of minicomputers, which consists

of the V77-200 basic OEM model, the medium-scale V77-400, and the powerful V77-600 megamini, come under a new division, Univac Mini-Computer Operations.

For the medium term, Mini-Computer Operations will remain at arms length from the mainframe computer business, except insofar as packages including 1100 or 90 series mainframes and V77 minis can be proposed to a particular customer. And Read does not anticipate that Univac will run into the kind of rivalry that exists between the IBM DP division, which sells System 370, and the General Systems Division which sells System 3, the new Series 30, and the Series 1 mini.

"The rivalry between GSD salesmen pushing the 3/15 and DP salesmen selling the 370/115 and 125 has actually caused customers to switch to our 90/30 to get out of the firing line," says Read.

With orders for the big new 1100/80 from the Altrincham Group of Trustee Savings Banks, to replace ICL System 4s, and from Abbey National Building Society, currently an 1108 user, Univac is on the crest of a wave in the UK.

"Our financial year to the end of March was a record in the UK with orders 25 per cent better than in any previous year. The 90/30 again did well, and the 90/80 is beginning to take off, particularly as a replacement for the old 9400."

Apart from the highly visible 90/30, the rest of the 90 series, the 90, 70 and 60, which run the VS/8 operating system, is something of an enigma, and for the new business lies very much in the shadow of the 1100s, particularly the 1100/10.

"The 90 series forms a pyramid, with 80 per cent of the business above the 90/30 coming from our own base," comments Read.

"We haven't sold any 90/80s

In the UK yet, and where we are approaching a potential new customer, we traditionally bid an 1100 unless there are overwhelming reasons, such as an IBM user wanting to get away from IBM, to bid the 90 series."

A face lift is on the way for the 90 series, and it will include a more powerful version of the 90/30 which will plug the gap between that machine and the 90/80, and may also be able to run both the OS/3 and VS/9 operating systems.

"I can't tell you anything about the new machine beyond the fact that it will be designed to compete with what we imagine IBM's unannounced 370/128 will be," says Read firmly.

The TSB and building society orders — Univac has the Nationwide with an 1100 as well as the Abbey National — have won the company a firm and somewhat uncharacteristic base in the UK financial sector. In the US, it has virtually no banking customers, but orders in Ireland and Spain are beginning to make the 1100 a force to be reckoned with in banking, and Univac is evaluating the options open to it in putting together a package which includes banking terminals. One option is clearly a formal co-operative arrangement with its Swedish partner, Datasab.

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BY the simple expedient of designing a quality product capable of being manufactured in large quantities, and selling it to customers able to put it to use from their own resources, Digital Equipment Corp of Maynard, Massachusetts, has won for itself a market position where even the problems of success seem painlessly soluble.

Dominating the minicomputer business almost as totally as IBM dominates the mainframe market (DEC is estimated to have about 50 per cent of the Western minicomputer market), the company has remained enviably free from the animosity that surrounds IBM, free even from the jealousy that usually attends

success. It is also now No 2 on the whole computer market. "We don't try to run the customer's business," says Al Mullin, DEC's manager for investor relations, by way of explanation. "Our customers are sophisticated users, and we sell them tools rather than applications."

Since that is precisely what IBM is doing for the first time with the Series 1 mini line, DEC should be in for some stiff competition from an organisation for which marketing is a way of life.

"Series 1 appears to be the result of strong pressure brought to bear by IBM's own customers. It looks like a good

product, but without any outstanding technical advantages, similar in structure to our PDP-11/04 and 11/34," says Mullin.

"There's no indication yet that Series 1 has affected our sales, but it is a developing situation and too early to say."

"A few months ago we were quoting delays of a year, but we've added extra manufacturing capacity and it's now down to six to 10 months. Over the next three or four months we hope to get it down to 90 days to six months."

With DEC manufacturing PDP-11 series machines at over 1,000 a month the problems presented by a down-turn in

demand look horrendous.

"The rate of growth of orders is declining," says Mullin, "but we expect 1978 to be a very good year as well, with the big 11/70 and the new 11/80 doing particularly well. We are forecasting a slowing of economic growth in 1979."

DEC has had to ride two major recessions in its history, those of 1971 and 1975.

"Of course we were affected by them, but we were able to get through them without major layoffs, simply by stopping recruitment. People are our most valuable asset and we have to keep them off," says Mullin.

A major problem which DEC faces is that of recruiting

sufficient service engineers.

"The armed services used to be a prime source of trained personnel, but with the cut-backs in the forces over the past three or four years, that source of supply has largely dried up."

"We spend a great deal of money on in-house training, and offer continuous education through our 'in-house university' both with instructors and with self-training using cassettes. We also work with local technical schools and colleges, training people on our equipment, and when they come out they are potential candidates for our service force."

"We also look for suitable men and women from the factory floor suggesting that they may like to transfer to the maintenance force."

Microprocessors ought to represent another cloud on DEC's horizon, but the company does not see them that way.

"They will have a salutary effect on DEC, but we regard them as just another component. We see them being used in automobiles, washing machines and so forth, selling at a dollar or two a time. But we couldn't get into that business. We use micros in printers and other peripherals, but the microcomputer like our LSI-11 is a much more powerful tool. We don't expect to get into the microprocessor business although we have taken over manufacture of the chips for the LSI-11 following Western Digital's financial difficulties."

DEC sees a wide range of unexploited markets for the minicomputer, particularly in the commercial distributed processing market, where DECNET, the company's network architecture is a crucial offering. "We have about 100 customers using parts of DECNET right now," comments Mullin.

The company finds three market sectors currently particularly attractive: the traditional OEM market which began with machine tool control and now embraces areas like medical instruments and home entertainment products; the laboratory market; and the commercial market, embracing business systems, text-processing systems and the whole range of commercial operations from manufacturing and sales to banking and insurance.

A "people" problem that DEC does not really feel itself equipped to address is the case where a systems house selling a product based on DEC hardware provides inadequate support to the end-user or otherwise performs unsatisfactorily.

"As far as we are concerned, the sale to the system house is the final sale. We do make a careful check of their expertise and financial stability and we try to associate with small companies having good track records, but we don't strike poor performers off our list of customers or anything like that."

With the compound growth rate of 40 per cent over the past 10 years, and an enormous product backlog it is surprising that nobody has tried to get a share of the action by designing a machine to run the PDP-11 RSX and RSTS operating systems.

"The reason is that we have very tight patents on the Unibus and Omnibus, and if anyone tries to infringe those patents,

we come down on them very hard," says Mullin. "We don't have any patent protection on the PDP-8, and that has been copied."

DEC is extremely jealous of its expertise. "We believe our technology and expertise is not only a crucial value to us, but one of America's best exports, and we don't intend to share it with anybody."

So, no joint ventures in foreign countries for the foreseeable future, a policy which has confined DEC to a small share of the Japanese market.

Also no acquisitions. "Our growth has all been internally generated, and we don't have an acquisition program: it uses up too much management talent. We have neither the ability nor the resources to assimilate and manage other companies successfully. Also, we haven't anything which would be value to DEC."

Manufacturing of both PCs and a full catalogue of peripherals apart from a few disc drive units and printers, concentrated primarily on the American mainland and Puerto Rico. In Europe there are plants in Galway, Eire and Scotland, and another plant for hardware.

Last year the company's (the unaccustomed experience being made to feel difficult) worldwide when it applied for a plant in France.

"The local people, the business and financial community all wanted us, but apparently the industry ministry thought the small plant employing no more than 200 people posed a threat to the emerging microcomputer industry. I didn't give us a reason, they turned us down."

DEC is noncommittal on its broadness of product range and declines comment on reports that a 32-bit mini is in development.

"If someone wanted a long word-length right now, I would refer them to our PDP-11/04 and 11/34," says Mullin. "Mainframes, he says, are small but very important to DEC's business."

"Over the years they've represented between 10 per cent and 15 per cent of our business, and they are still important and of that range right now, they are important as a part of our plan to provide time-sharing systems from the very small to the largest."

"Although our main business is not growing as fast as the minicomputer, we are growing faster than the mainframe market, and we are making a fairly attractive offering," says Mullin.

There is a concept abroad, promoted in particular by Amdahl, that it is an IBM software time everyone will be using IBM software, but not necessarily on IBM mainframes.

"I think the Japanese will try to universalise IBM software," comments Mullin. "But I believe that between now and 1985 only a very small percentage of the market will go to the plug-compatible CPU companies. There is room for them in the market, but we are not seriously considering getting into it. With our own software, we do not have to be

IBM price cuts keep us honest, says Univac's Jim Fullam



For a few months last year, stock analysts and industry observers began making gloomy comments about Univac's performance and long-term viability. But the rapid market acceptance for the new 1100/80 and growing business for the 90 series have quelled the uneasy murmurs, and Jim Fullam, Univac vice-president, Worldwide Communications (pictured left) is confident that the company is well placed to meet the challenge of IBM's radical price reductions.

THE new aggressive IBM pricing policy is the inevitable starting point for discussions with all other mainframe manufacturers, and while the effects on the market have yet to be seen, Univac is confident that the new prices will not seriously upset its business plan.

"We had record profits as well as revenues in our financial year in March 1977," says Jim Fullam, Univac vice-president, Worldwide Communications. "We are looking for a 10 to 15 per cent annual growth in profits over the next few years, and are investing heavily in research and development."

Univac, which had a worldwide turnover of \$1,477 million in 1976, with just under 42 per cent coming from outside the US, claims that its investment in R&D, at over eight per cent of turnover, is one of the highest in the industry. The \$125 million spent last year is planned to increase 13 to 15 per cent in the current year.

"The long term leases which we started a few years ago are now beginning to show residual value, so we are better placed to cut our margins," says Jim Fullam. "Technology is now giving us really big cost reductions and what IBM has done is good for the market. It keeps us honest; we would never have reduced our prices voluntarily!"

IBM's across-the-board price cutting policy could also put the company at odds with its shareholders. "In our case if we cut prices, it only affects hundreds of users; in IBM's case, it affects thousands."

"IBM is behaving as if the Justice Department didn't exist: it's annoyed at the plug-compatible suppliers but I don't think it has done enough to stop other people coming into the plug-compatible CPU and add-on businesses."

Although the Univac 90 series, particularly the 90/80, 70 and 80, is targeted to appeal directly to 370 users, Univac is not looking for all-out war with IBM over the 370 base.

"There are three classes of users: those who love IBM, those who like IBM enough to use its software, but are equally happy with plug-compatible hardware, and those who hate IBM."

"Those who hate IBM could be only 10 per cent but they still provide us with plenty of business for the 90 series."

"Conversion is always a tough job, but even with that I believe the reaping on the 80, 70 and 80 makes them still a fairly attractive offering," says Fullam.

There is a concept abroad, promoted in particular by Amdahl, that it is an IBM software time everyone will be using IBM software, but not necessarily on IBM mainframes.

"I think the Japanese will try to universalise IBM software," comments Fullam. "But I believe that between now and 1985 only a very small percentage of the market will go to the plug-compatible CPU companies. There is room for them in the market, but we are not seriously considering getting into it. With our own software, we do not have to be

nearly so sensitive to IBM as Amdahl does."

Nevertheless, the trend is for all manufacturers to reduce the diversity of their mainframe lines, and Univac has a major conversion task under way with its 490 series base, now almost exclusively 494s.

The 1100/80 was announced late last year and includes a 490-mode hardware emulator. Customers like Lufthansa, the German airline, are now planning to make the switch to the 1100/80.

"There's no point in kidding: conversions are always tough, and many customers will probably continue to run some of their mature applications inefficiently in 490 mode because it's cheaper than converting."

"We don't have any figures on how much cheaper it is for a 494 user to switch to the 1100/80 rather than, say, a 370. But timing is the initial factor. If they moved to a 370, they would have to move all their systems across before they could get rid of the 494. No one ever brings in a special staff for carrying out a conversion; it has to be fitted in with everything else. The 494 has been a very reliable machine, so we have a good relationship with our users."

All 494 users have fairly large installations, so Univac sees no need for 490 mode emulation on any machine other than the 1100/80.

There is no clear growth path for the 418 line, and each customer is being assisted on an individual basis. One, CRC in the UK, is moving to an 1100/11 (CW, March 3).

"We do have some conversion aids, and users can put their 418s on as front-end processors, because both the 494 and the 418 are good communications handlers," says Jim Fullam.

The vast majority of 418s are purchased, which means that the main revenue now accruing to Univac is for maintenance. Since it acquired the RCA Spectra 70 base in 1971, Univac claims to have retained the loyalty of almost 80 per cent of RCA users. Some have converted to the 90 series, but many are still running their RCA machines.

The agreement with Varian for acquisition of its Varian Data Machines minicomputer division is now complete, and Univac believes it can make money out of the acquisition.

"Minicomputers are a 30 per cent a year growth market and we wanted to be in it," says Jim Fullam. "It gives us a full product offering, and it also takes us into the fashionable distributed processing market, although I'm not sure how important that is really going to be."

There has not yet been time to study the Varian software thoroughly to find out how well it fits with Univac's own, "but there are bound to be incompatibilities; there always are."

Varian had been making a bid for a share of the US banking market, but without much success, and it remains to be seen whether the acquisition will help Univac make the breakthrough into US banking, up to now a barren area for the

company.

There is the intriguing possibility that some kind of co-operative agreement will be worked out with Datasab, whose US subsidiary significantly remains a part of Saab-Scania under the Swedish Government's plan to form Datasab into an independent company owned 50-50 by Saab and the State.

Saab also owns almost 50 per cent of Saab-Univac in Scandinavia, and 51 per cent of the Swedish Saab-Univac company. Univac declines to comment on

the possibility of US co-operation.

Many companies are talking to Univac right now, and Univac is willing to consider any promising propositions.

"We have three complementary growth plans: by joint ventures such as Saab-Univac, and with Oki in Japan; by acquisitions, and from our own internal strength."

The Japanese government's policy of helping the national industry has, Fullam acknowledges, cut Univac's market share there, but the company

still has about six per cent of the Japanese market and has announced several major new orders. Although called the 90/800, 700 and 800, the 90 series machines built in Japan are identical to the US ones, and some have been exported to South-East Asia.

The Saab-Univac venture has been an enormous success, with bookings up to 300 per cent in the first full year of operation.

There is a new Univac Middle-East subsidiary, and the company looks for expanding business there.

"The real growth can only come from new applications, particularly for large-scale computers. Most observers believe that only a small proportion of the possible applications are currently being implemented," observes Jim Fullam.

"The advent of data communications gave Univac a quantum leap forward, and to survive and grow we have to find completely new application areas. New applications are make or break in this business."

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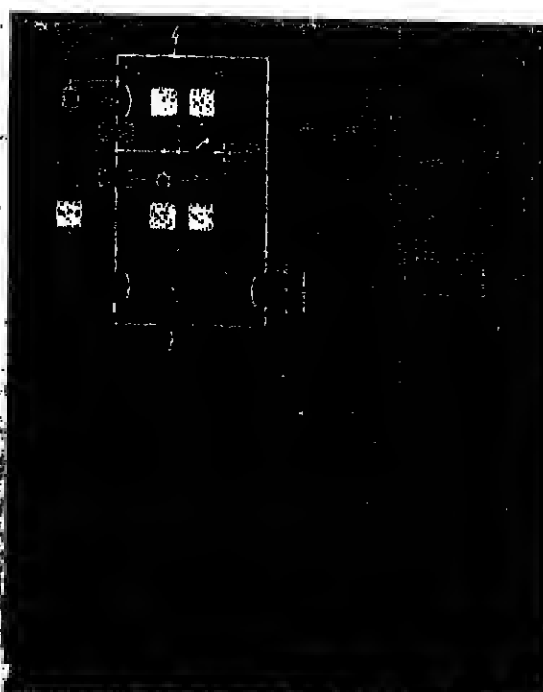
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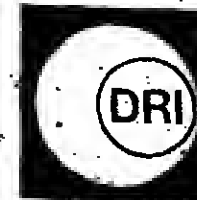
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